# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

**Open to Public** 

A	For the	2021 calend	dar year, or tax year beginning 07/01/2021 and ending	06/30/202	22		
В	Check if a	pplicable:	C Name of organization REED INSTITUTE	D	Employer ide	entification i	number
	Address of	hange	Doing business as REED COLLEGE		93-	0386908	
$\Box$	Name cha	-	Number and street (or P.O. box if mail is not delivered to street address)  Room/suit	te <b>E</b>	Telephone nu	mber	
	Initial retu	rn	3203 SE Woodstock Blvd		503-	777-7505	
	Final return	n/terminated	City or town, state or province, country, and ZIP or foreign postal code				
$\overline{\Box}$	Amended	return	Portland, OR 97202-8199	G	Gross receipt	ts\$ 29	96,549,568
$\overline{\Box}$	Applicatio	n pending	F Name and address of principal officer: Robert Tust H(a	) Is this a group	return for subordi	nates? Ye	s 🔽 No
		, ,	Business Office, 3203 SE Woodstock Blvd, Portland, OR 97202 H(b	Are all subc	ordinates inclu	ded? 🗌 Ye	s 🗌 No
ı	Tax-exem	pt status:	✓ 501(c)(3)	No," attach a	list. See instru	uctions.	
J	Website:	► www.re	ed.edu H(c	) Group exer	mption numbe	r ▶	
K	Form of or	ganization:	Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formation:	1908 M	State of legal	I domicile:	OR
Р	art l	Summa	ry				
	1 1	Briefly des	cribe the organization's mission or most significant activities: Provide educa	ation in the	e liberal arts	and scien	ces
ë		•					
Activities & Governance	-						
err	2	Check this	box ▶ ☐ if the organization discontinued its operations or disposed of mo	re than 25	% of its ne	t assets.	
30	3 1	Number of	voting members of the governing body (Part VI, line 1a)		3		28
ૐ			independent voting members of the governing body (Part VI, line 1b)	[	4		27
ies			per of individuals employed in calendar year 2021 (Part V, line 2a)		5		1,709
ξ			per of volunteers (estimate if necessary)		6		828
Aci			ated business revenue from Part VIII, column (C), line 12		7a		708,751
			ted business taxable income from Form 990-T, Part I, line 11		7b		0
				Prior Year		Current Yea	ar
ø)	8 (	Contributio	ons and grants (Part VIII, line 1h)	15,742	2,377	24,	672,636
Ž			ervice revenue (Part VIII, line 2g)	93,997			186,295
Revenue		_	t income (Part VIII, column (A), lines 3, 4, and 7d)	25,778			832,631
Œ			nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		3,956		131,447
			ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	135,489			823,009
			similar amounts paid (Part IX, column (A), lines 1-3)	30,733	3,155		834,177
			aid to or for members (Part IX, column (A), line 4)		0	·	0
Ś	15 5	Salaries, ot	her compensation, employee benefits (Part IX, column (A), lines 5-10)	61,224	1,735	64,	446,582
nse	16a	Profession	al fundraising fees (Part IX, column (A), line 11e)	40	0,700		0
Expenses	b -	Total fundr	raising expenses (Part IX, column (D), line 25) > 5,082,286				
ш	17 (	Other expe	enses (Part IX, column (A), lines 11a-11d, 11f-24e)	37,620	0,366	43,	080,669
	18	Total expe	nses. Add lines 13-17 (must equal Part IX, column (A), line 25) .	129,618	3,956	146,	361,428
	19 F	Revenue le	ess expenses. Subtract line 18 from line 12	5,870	0,870	38,	461,581
or			Beginnir	ng of Current	t Year	End of Yea	r
Net Assets or Fund Balances	20	Total asset	s (Part X, line 16)	1,033,562	2,980	1,011,	067,544
t As	21	Total liabili	ties (Part X, line 26)	167,550	0,739	181,	952,607
		Net assets	or fund balances. Subtract line 21 from line 20	866,012	2,241	829,	114,937
Pa	art II	Signatu	re Block				
			I declare that I have examined this return, including accompanying schedules and statements,			wledge and I	oelief, it is
	e, correct,	and complete	e. Declaration of preparer (other than officer) is based on all information of which preparer has an	y knowledge	<del></del>		
٥.		<b>\</b>					
Si		Signatu	ure of officer	Date			
He	ere		rt Tust, Associate Treasurer and Controller				
		Type o	r print name and title				
Pa	id	Print/Type	preparer's name Preparer's signature Date	l l	heck [] if	PTIN	
	eparer			se	elf-employed		
	e Only	L Lives's see	ne 🕨	Firm's El	IN ►		
		Firm's add		Phone no	0.		
Ма	y the IR	S discuss t	this return with the preparer shown above? See instructions			☐ Yes	☐ No

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Part	Statement of Program Service Accomplishments  Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	The mission of Reed College is to provide education in the liberal arts and sciences.
	Did the same in the control of the same in
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
_	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	103 210
4	If "Yes," describe these changes on Schedule O.  Describe the organization's program service accomplishments for each of its three largest program services, as measured by
7	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 2,090,845 including grants of \$ ) (Revenue \$ 2,090,845)
	The Institute had 29 research grants funded with federal funds. Departments funded were Biology, Chemistry, Humanities, Physics,
	Psychology, Math, and the nuclear reactor.
	<u>k.C)</u>
4b	(Code: ) (Expenses \$ 110,291,130 including grants of \$ 0 ) (Revenue \$ 102,224,251 )
	1,532 FTE Students as of Fall 2021, 302 degrees conferred 21/22.
	<u> </u>
4c	(Code: ) (Expenses \$ 20,358,740 including grants of \$ ) (Revenue \$ 16,857,028 )
-10	Auxiliary services - students living in dorms, using dining facilities and bookstore.
	Training 50 viols stations in mig in using using using as and sociolosis.
	<del>-</del>
A al	Other program contines (Describe on Schodule C.)
4d	Other program services (Describe on Schedule O.) (Expenses \$ 0 including grants of \$ 0 ) (Revenue \$ 0 )
4e	(Expenses \$ 0 including grants of \$ 0 ) (Revenue \$ 0 )  Total program service expenses ▶ 132,740,715
	102/170/110

b

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Part	IV Checklist of Required Schedules			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
•	complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		,
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		,
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		,
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	,	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		,
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		,
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		,
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	,	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	,	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	~	
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		,
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		,
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11e	V	_
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	,	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		,
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	~	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	,	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV </i>	15		,
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		,
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		,
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	19		,
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		-

If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .

20b

Part I	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	_	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	_	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	04-		
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24a 24b		~
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
·	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		,
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	250		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	_	
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III			
20	Was the organization a party to a business transaction with one of the following parties (see the Schedule L,	27		~
28	Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		,
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes." complete Schedule I. Part IV			
00	"Yes," complete Schedule L, Part IV	28c 29	_	~
29 30	Did the organization receive more than \$25,000 in hon-cash contributions? If Yes, complete scriedule in Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29		
00	conservation contributions? If "Yes," complete Schedule M	30		_
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		,
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	~	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	~	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	\ \	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	330		
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
00	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		~
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O	38	~	
Part	· · · · · · · · · · · · · · · · · · ·			
	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>		
	Establish wombar was stadish as 0 of Estados E		Yes	No
_	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1		
b C	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
_	reportable gaming (gambling) winnings to prize winners?	10	.,	

Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 1709			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			
<b>L</b>		4a		-
b	If "Yes," enter the name of the foreign country ►  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		~
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		_
d	If "Yes," indicate the number of Forms 8282 filed during the year	70		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		V
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		1
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
_	sponsoring organization have excess business holdings at any time during the year?	8		~
9	Sponsoring organizations maintaining donor advised funds.  Did the sponsoring organization make any taxable distributions under section 4966?	00		
a b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b		V
10	Section 501(c)(7) organizations. Enter:	35		•
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
40	against amounts due or received from them.)	40		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	12a		
b 13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	4.		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		-
b 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b		
	excess parachute payment(s) during the year?	15		~
	If "Yes," see the instructions and file Form 4720, Schedule N.	13		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16	~	
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

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Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No"

Part VI

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 28 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 27 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?. 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Each committee with authority to act on behalf of the governing body? 8b . . . . . . . . . . . . . Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O . . . . Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . . . . . . 15a 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ OR 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ✓ Own website Another's website ✓ Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶ Lynn Valenter, (503)777-7240

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor	r any relate	d org	aniz			ompe	nsa	ted any current	officer, director,	or trustee.
					C)					
(A)	(B)	(-1	-4 -1		sition			(D)	(E)	(F)
Name and title	Average					e than o is both		Reportable	Reportable	Estimated amount
	hours per week					or/trust	tee)	compensation from the	compensation from related	of other compensation
	(list any	or c	Ins	Officer	J Se	em	Former	organization (W-2/	organizations (W-2/	from the
	hours for	Individual trustee or director	Institutional trustee	cer	Key employee	Highest compensated employee	mer	1099-MISC/	1099-MISC/	organization and
	related organizations	tor tall	iona		plo	e co		1099-NEC)	1099-NEC)	related organizations
	below	rust	쿹	X	yee	npe				
	dotted line)	ee	stee			nsat				
			<b>V</b>			ied				
Audrey Bilger	40.00									
President	0.00	V		~				556,834	0	45,784
Hugh Porter	40.00									
Vice President for College Relations and Planning	0.00			~				379,400	0	49,184
Erik Bernhardt	40.00									
Chief Investment Officer	0.00					~		333,594	0	51,375
Lorraine Arvin	40.00									
VP and Treasurer	0.00			~				291,550	0	33,091
Kathryn Oleson	40.00									
Dean of the Faculty	0.00			~				223,125	0	42,093
Mary James	40.00									
AA Knowlton Professor of Physics	0.00					~		221,492	0	42,019
Milyon Trulove	40.00									
Vice President and Dean of Admission and Financ	0.00			~				217,747	0	43,824
Nigel J Nicholson	40.00									
Walter Mintz Professor of Greek, Latin, and Ancier	0.00					~		217,756	0	41,496
Karnell McConnell-Black	40.00									
Vice President for Student Life	0.00			~				203,788	0	29,870
Amanda Heaton	40.00									
<b>Executive Director of Communications and Public</b>	0.00					~		187,837	0	35,770
Robert Tust	40.00									
Associate Treasurer and Controller	0.00					~		181,450	0	40,339
Lynn Valenter	40.00									
Vice President of Finance and Treasurer	0.00			~				152,045	0	22,085
Dr Julia P Adams '80	1.00									
Trustee	0.00	~						0	0	0
Konrad S Alt '81	1.00									
Trustee	0.00	~						0	0	0

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and title	(B)  Average hours per week (list any hours for related organizations below dotted line)	box, office or directo	unles	Pos neck ss pe	rson	e than or trus. Highest compensated employee	n an	Reportable compensation from the organization W-2/ 1099-MISC/ 1099-NEC)	Reportable compensation from related organizations (W-2/ 1099-NISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
			<b>.</b>			ied				
Dr Michael S Axley '89	1.00									
Trustee	0.00	~					Ť	0	0	0
Carla J Beam '76	1.00									
Trustee	0.00	~						0	0	0
Peter J Bragdon	1.00			X						
Trustee	0.00	~						0	0	0
M Jane Buchan	1.00		7							
Trustee	0.00	V						0	0	0
Thomas O Daniel MD	1.00									
Trustee	0.00	~						0	0	0
Kurt Delbene	1.00									
Trustee (through 12/2021)		~						0	0	0
Nicholas Galakatos '79	1.00									
Trustee	0.00	~						0	0	0
Edward Hall '87	1.00									
Trustee	0.00	~						0	0	0
Dr Dennis James Henner	1.00									
Trustee (through 4/2022)	0.00	~						0	0	0
Linda G Howard '70	1.00									
Trustee	0.00	~						0	0	0
George M James '77	1.00									
Trustee	0.00	~						0	0	0
Deborah D Kamali '85	1.00									
Trustee	0.00	~						0	0	0
Christine E Lewis '07	1.00									
Trustee	0.00	~						0	0	0
Amy M Madigan	1.00									
Trustee	0.00	~						0	0	0

Form 990 (2021) Page **7 - 3** 

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

				((	C)					
(A)	(B)			Pos	ition			(D) 🖈	(E)	(F)
Name and title	Average					e than o is both		Reportable	Reportable	Estimated amount
	hours	office	er and			or/trus		compensation	compensation	of other
	per week (list any	Individual trustee or director	Ins	Officer	Ke	Hig em	For	from the organization (W-2/	from related organizations (W-2/	compensation from the
	hours for	ividu	Institutional trustee	icer	Key employee	hest	Former	1099-MISC/	1099-MISC/	organization and
	related organizations	al t	ona		oldt	ee		1099-NEC)	<u>1099-NEC)</u>	related organizations
	below	ruste	tr		/ee	nper				
	dotted line)	96	stee			Highest compensated employee		2)		
	1.00					a				
Alex J Martinez '73	1.00	,								
Trustee	0.00							0	0	0
Winthrop McCormack	1.00	,								
Trustee	0.00							0	0	0
Adrienne Nelson  Trustee	1.00 0.00	/						0	0	0
Margaret Hill Noto '75	1.00							U	0	0
Trustee-Secretary	0.00	~	V					0	0	0
Eduardo Ochoa '73	1.00							0	0	0
Trustee	0.00							0	0	0
Darlene Pasieczny	1.00							0	•	•
Trustee (through 4/2022)	0.00	~						0	0	0
Roger M Perlmutter MD '73	1.00									
Trustee-Chairman	0.00	1						0	0	0
Gary Rieschel '79	1.00									
Trustee	0.00	1						0	0	0
Lisa Saldana '94	1.00									-
Trustee	0.00	1						0	0	0
John P Sheehy '82	1.00									
Trustee	0.00	~						0	0	0
Alice Larkin Steiner '74	1.00									
Trustee	0.00	<b>'</b>						0	0	0
Peter C Stockman '77	1.00									
Trustee	0.00	~						0	0	0
Richard H Wollenberg '75	1.00									
Trustee-Vice Chairman	0.00	~						0	0	0

	(A) Name and title	(B) Average hours	box,	unles	Pos eck s pe	rson	e than o is both or/trust	n an	(D) Reportable compensation	(E) Report compens	able		<b>(F)</b> ted amo	ount
		per week (list any hours for related organizations below dotted line)	Individua or directo	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/ 1099-MISC/ 1099-NEC)	from re organizatio 1099-N 1099-N	ns (W-2/ IISC/	fro	pensation the szation appropriate the state of the state	and
		 								0				
									0.					
									0					
									5					
							7							
					X									
				7	•									
		Q												
1b	Subtotal  Total from continuation sheets to Part		 n A					<b>&gt;</b>	3,166,618		0		470	6,930
d d	Total (add lines 1b and 1c)							<u> </u>	3,166,618		0		470	6,930
2	Total number of individuals (including but reportable compensation from the organi		to th	ose	list	ted	above	e) w		e than \$1	00,000	of		
	Toportuois compensation were the original	Zationi							133				Yes	No
3	Did the organization list any <b>former</b> of employee on line 1a? <i>If "Yes," complete</i> s							mpl	loyee, or highes	-				
4	For any individual listed on line 1a, is the organization and related organizations individual	sum of reg	portal an \$	ble ( 150,	con 000	npei )? <i>I</i>	nsatio	s, "	ind other comper complete Sched	nsation fr	om the		V	
5	Did any person listed on line 1a receive of for services rendered to the organization						,		•	ion or inc				
Secti	on B. Independent Contractors		- 1						, , , , , , , , , , , , , , , , , , ,					
1	Complete this table for your five high compensation from the organization. Repo													
	(A) Name and business add	ress							(B) Description of serv	rices	(	(C) Compensation		
	ppetit, Suite 100, 2730 Sand Hill Road, Menlo							Food service 4			4,112	2,744		
Workwell Enterprises LLC, 230 Commerce No 100, Irvine, CA 926 Reimers & Jolivette Inc. 2344 NW 24th Ave. Portland, OR 97210-2								Health services Construction			3,581,190			

Total Mechanical Inc, 4857 NW Lake Rd Ste 300, Camas, WA 98607

received more than \$100,000 of compensation from the organization ▶

Total number of independent contractors (including but not limited to those listed above) who

EAB Global Inc, 1920 E Parham Rd, Richmond, VA 23228

511,977

500,230

Mechanical contractor

**Enrollment services** 

# Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spon	se or note to ar	ny line in this Pa	ırt VIII		
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ς, α	1a	Federated campaig	ns .		1a	0				
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues			1b	0				
g E	С	Fundraising events			1c	0				
Ţ,	d	Related organization			1d	0				
ia ii	е	Government grants			1e	8,609,392				
JS,	f	All other contribution				.,,.				
er S		and similar amounts no	ot incl	uded above	1f	16,063,244				
ള	g	Noncash contribution	ons in	cluded in		.,,				
d C	_	lines 1a-1f			1g	\$ 1,630,543				
a au	h	Total. Add lines 1a-	-1f .				24,672,636			
						Business Code	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
e e	2a	Tuition and fees				611310	92,955,172	92,955,172	0	0
ه ≧	b	Aux-Dorm fees				611710	8,811,158	8,811,158	0	0
gram Ser Revenue	С	Aux-Cafeteria fees				611710	7,065,328	7,065,328	0	0
E S	d	Aux-Bookstore fees				611710	980,543	980,543	0	0
Program Service Revenue	е					611310	5,374,094	5,374,094	0	0
Pro	f	All other program se	ervice	revenue			0	0	0	0
_	g	Total. Add lines 2a-				🕨	115,186,295			
	3	Investment income								
		other similar amoun	nts) .			💺	2,169,098	0	708,751	1,460,347
	4	Income from investr	ment o	of tax-exem	npt bo	nd proceeds	3	0	0	3
	5	Royalties				▶	0	0	0	0
		-		(i) Rea		(ii) Personal				
	6a	Gross rents	6a	42	2,144	0				
	b	Less: rental expenses	6b	27	6,526	0				
	С	Rental income or (loss)	6с	14	5,618	0				
	d	Net rental income o	r (los	s)		. (71) . >	145,618	0	0	145,618
	7a	Gross amount from		(i) Securit	ies	(ii) Other				
		sales of assets		440.44	. 540					
		other than inventory	7a	148,11	3,563	0				
<u>e</u>	b	Less: cost or other basis								
Revenue		and sales expenses .	7b	111,45	0,033	0				
ě	С	Gain or (loss)	7с	36,66	3,530	0				
	d	Net gain or (loss)				🕨	36,663,530	0	0	36,663,530
Other	8a	Gross income fro								
0		events (not including								
		of contributions rep								
		1c). See Part IV, line			8a					
		Less: direct expens			8b					
	С	Net income or (loss)	•		g eve	nts <b>&gt;</b>				
	9a	Gross income f								
		activities. See Part I			9a					
		Less: direct expens			9b					
		Net income or (loss)	•		tivitie	s <b>&gt;</b>				
	10a	Gross sales of ir		=						
		returns and allowan			10a					
		Less: cost of goods			10b					
	С	Net income or (loss)	) from	sales of ir	vento	-				
Sn						Business Code				
ne eo	11a	Post retirement bene	efit			900099	5,985,829	5,985,829	0	0
lar en	b									
scellaneo Revenue	C									
Miscellaneous Revenue	d	All other revenue			•	<u> </u>				
		Total. Add lines 11a			•	<u> </u>	5,985,829			
	12	Total revenue. See	ınstr	uctions		🕨	184,823,009	121,172,124	708,751	38,269,498

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

	Check if Schedule O contains a response	or note to any line	in this Part IX .		<b>v</b>
	t include amounts reported on lines 6b, 7b,	(A) Total expenses	(B)	(C)	(D)
8b, 9b	o, and 10b of Part VIII.	rotal expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21 .	0	0		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	38,834,177	38,834,177		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	2,411,009	816,517	1,145,378	449,114
6	Compensation not included above to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ .	2,111,007	010,011	0	0
7	Other salaries and wages	43,122,918	38,187,117	2,434,872	2,500,929
8	Pension plan accruals and contributions (include		O		
	section 401(k) and 403(b) employer contributions)	4,065,427	3,482,380	319,657	263,390
9	Other employee benefits	11,559,574	9,901,747	908,908	748,919
10	Payroll taxes	3,287,654	2,816,152	258,502	213,000
11 a	Fees for services (nonemployees):  Management	0	0	0	0
b	Legal	308,464	0	308,464	0
С	Accounting	200,512	1,762	198,750	0
d	Lobbying	0	0	0	0
е	Professional fundraising services. See Part IV, line 17	0			0
f g	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column	0	0	0	0
	(A), amount, list line 11g expenses on Schedule O.) .	16,218,386	14,869,841	902,873	445,672
12	Advertising and promotion	0	0	0	0
13	Office expenses	7,549,863	7,229,934	204,985	114,944
14	Information technology	1,569,601	1,440,887	76,508	52,206
15	Royalties	0	0	0	0
16	Occupancy	2,236,212	2,199,934	30,789	5,489
17	Travel	1,532,815	1,082,326	260,004	190,485
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
40		0	0	0	0
19	Conferences, conventions, and meetings .	0	0	0	0
20	Interest	3,774,249	3,566,219	176,553	31,477
21 22	Depreciation, depletion, and amortization .	6 411 409	6 071 416	200 540	51.444
23	Insurance	6,411,408 1,495,800	6,071,416 574,117	288,548 921,683	51,444
24	Other expenses. Itemize expenses not covered	1,495,600	574,117	921,003	<u> </u>
24	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	Loss on debt refinancing	1,050,764	1.050.764	0	0
b	<u> </u>	.,500,704	.,500,704		
c					
d					
е	All other expenses	732,595	615,425	101,953	15,217
25	Total functional expenses. Add lines 1 through 24e	146,361,428	132,740,715	8,538,427	5,082,286
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if				
	following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2021)

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Pa	artX		📙
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	72,292	1	42,182
	2	Savings and temporary cash investments	11,800,102	2	41,966,996
	3	Pledges and grants receivable, net	7,714,531	3	5,828,973
	4	Accounts receivable, net	1,289,738	4	6,368,940
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	57,066	5	51,328
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0	6	0
s	7	Notes and loans receivable, net	2,428,112	7	2,052,332
Assets	8	Inventories for sale or use	0	8	2,032,332
As	9	Prepaid expenses and deferred charges	849,853	9	1,126,160
,	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D   10a   283,995,860		J	1,120,100
	b	Less: accumulated depreciation 10b 124,476,952		10c	159,518,908
	11	Investments—publicly traded securities	98,418,742	11	156,104,936
	12	Investments—other securities. See Part IV, line 11	750,364,268	12	635,272,450
	13	Investments—program-related. See Part IV, line 11	7.00,00.1,200	13	333/272/133
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	2,772,012	15	2,734,339
	16	Total assets. Add lines 1 through 15 (must equal line 33)	1,033,562,980	16	1,011,067,544
	17	Accounts payable and accrued expenses	7,557,312	17	12,106,686
	18	Grants payable	0	18	0
	19	Deferred revenue	2,798,082	19	1,866,982
	20	Tax-exempt bond liabilities	104,807,408	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
abi		controlled entity or family member of any of these persons	0	22	0
ij	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	123,891,378
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
		of Schedule D	52,387,937	25	44,087,561
	26	Total liabilities. Add lines 17 through 25	167,550,739	26	181,952,607
ces		Organizations that follow FASB ASC 958, check here ► ✓ and complete lines 27, 28, 32, and 33.			
ılaı	27	Net assets without donor restrictions	467,957,107	27	454,877,410
Bé	28	Net assets with donor restrictions	398,055,134		374,237,527
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
o	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds		31	
¥ ∤	32	Total net assets or fund balances	866,012,241	32	829,114,937
ž	33	Total liabilities and net assets/fund balances	1,033,562,980	33	1,011,067,544

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Part	ΧI	Reconciliation of Net Assets					
		Check if Schedule O contains a response or note to any line in this Part XI					~
1	Tota	al revenue (must equal Part VIII, column (A), line 12)	1		18	34,82	3,009
2	Tota	al expenses (must equal Part IX, column (A), line 25)	2		14	16,36	1,428
3	Rev	enue less expenses. Subtract line 2 from line 1	3			38,46	1,581
4	Net	assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		80	56,012	2,241
5	Net	unrealized gains (losses) on investments	5		-	75,358	8,886
6	Don	nated services and use of facilities	6				0
7	Inve	estment expenses	7				0
8	Prio	r period adjustments	8	0			
9		er changes in net assets or fund balances (explain on Schedule O)	9				1
10		assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
		column (B))	10		82	29,114	4,937
Part	XII	Financial Statements and Reporting					
		Check if Schedule O contains a response or note to any line in this Part XII					$\Box$
						Yes	No
1		ounting method used to prepare the Form 990:  Cash Accrual Other		_			
		ne organization changed its method of accounting from a prior year or checked "Other," ex	plain (	on			
		edule O.					
2a		re the organization's financial statements compiled or reviewed by an independent accountant?			2a		~
		Yes," check a box below to indicate whether the financial statements for the year were con	npiled	or			
		ewed on a separate basis, consolidated basis, or both:					
		Separate basis					
b		re the organization's financial statements audited by an independent accountant?			2b	~	
		Yes," check a box below to indicate whether the financial statements for the year were audit	ted on	a			
		arate basis, consolidated basis, or both:					
	_	Separate basis  Consolidated basis  Both consolidated and separate basis					
С		(es" to line 2a or 2b, does the organization have a committee that assumes responsibility for over					
		audit, review, or compilation of its financial statements and selection of an independent accounta			2c	~	
		ne organization changed either its oversight process or selection process during the tax year, expedule O.	(piain (	on			
0-			المصائمات				
Sa		a result of a federal award, was the organiza <mark>tion r</mark> equired to undergo an audit or audits as set for gle Audit Act and OMB Circular A-133?			,	_	
b		Yes," did the organization undergo the required audit or audits? If the organization did not und			Ba	-	
b		uired audit or audits, explain why on Schedule O and describe any steps taken to undergo such a			3b	~	
						•	(2021)
					Form	990	(2021)

### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

		STITUTE					93-03	
Pa	rt I	Reason for Public Cha	rity Status. (All	l organizations mus	t comple	ete this p	oart.) See instruction	ons.
The	_	nization is not a private founda		,		-	•	
1		A church, convention of churc					0(b)(1)(A)(i).	
2		A school described in <b>section</b>		•		•		
3		A hospital or a cooperative ho						
4	_	A medical research organization	•	onjunction with a hosp	oital desc	ribed in <b>s</b>	section 170(b)(1)(A)	(iii). Enter the
_		hospital's name, city, and state						
5		An organization operated for section 170(b)(1)(A)(iv). (Com		college or university	owned o	r operate	ed by a government	al unit described in
6 7		A federal, state, or local govern An organization that normally described in section 170(b)(1)	receives a subs	tantial part of its sup				n the general public
8		A community trust described i	n <b>section 170(b)</b>	(1)(A)(vi). (Complete I	Part II.)			
9	(	An agricultural research organ or university or a non-land-gra university:	nt college of agr	iculture (see instruction	ons). Ente	r the nan	ne, city, and state of	the college or
10	r S	An organization that normally in receipts from activities related support from gross investment acquired by the organization a	to its exempt fur t income and unr fter June 30, 197	nctions, subject to ce related business taxal 75. See <b>section 509(</b> a	rtain exce ole incom a <b>)(2).</b> (Cor	eptions; a ne (less se mplete Pa	and (2) no more than ection 511 tax) from art III.)	33 <sup>1</sup> / <sub>3</sub> % of its
11		An organization organized and	operated exclus	sively to test for public	c safety.	See <b>sect</b> i	ion 509(a)(4).	
12	(	An organization organized and one or more publicly supported the box on lines 12a through 12	d organizations d	escribed in section 50	0 <b>9(a)(1)</b> o	r section	509(a)(2). See secti	i <b>on 509(a)(3).</b> Check
а	ı [	Type I. A supporting organ the supported organization supporting organization. You	(s) the power to	regularly appoint or e	lect a ma	ijority of t		
t	• [	Type II. A supporting orgal control or management of organization(s). You must	the supporting o	rganization vested in	the same			
c	; [	Type III functionally integ its supported organization(						ally integrated with,
C	i [	Type III non-functionally that is not functionally integrequirement (see instruction	grated. The orga	nization generally mus	st satisfy	a distribu	ution requirement an	
€		Check this box if the organ functionally integrated, or	Type III non-func	tionally integrated sur				e II, Type III
f		nter the number of supported o	-					
6	<b>y</b> Pr	rovide the following information	about the supp	orted organization(s).				
	(i) N	lame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
(A)								
(B)								
(C)								
(D)								
(E)								

	(Complete only if you checked th Part III. If the organization fails to				-	•	alify under
Secti	on A. Public Support			/1		,	
	dar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge				10		
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	( <b>c</b> ) 2019	(d) 2020	<b>(e)</b> 2021	(f) Total
7	Amounts from line 4		4.0				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources		0,				
9	Net income from unrelated business activities, whether or not the business is regularly carried on	Q.					
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	4					
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First 5 years. If the Form 990 is for the				or fifth tax ve	12 ar as a section	n 501(c)(3)
	organization, check this box and stop her	r <b>e</b>					▶ □
Secti	on C. Computation of Public Suppor	t Percentag	е				
14	Public support percentage for 2021 (line 6	6, column (f), d	livided by line	11, column (f))		14	%
15	Public support percentage from 2020 Sch					15	%
16a	331/3% support test—2021. If the organized box and stop here. The organization qual	ifies as a publ	icly supported	organization			▶ □
b	33 <sup>1</sup> /3% support test – 2020. If the organization this box and stop here. The organization						
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part VI how the organization meets the to organization	eets the facts	-and-circumsta	ances test, ch	eck this box a	nd <b>stop here</b> .	Explain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organization in Part VI how the organization meets the organization	n meets the fa e facts-and-cir	acts-and-circu	mstances test, est. The organi	check this bo	x and <b>stop he</b>	re. Explain
18	<b>Private foundation.</b> If the organization of				, 17a, or 17b,	check this bo	x and see

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

	if the organization fails to qualify	under the te	sts listed belo	ow, piease co	implete Part	II.)	
	on A. Public Support						
	dar year (or fiscal year beginning in) ▶	(a) 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	(d) 2020	<b>(e)</b> 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
•	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
Ū	furnished by a governmental unit to the				•		
	organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
6 7a	Amounts included on lines 1, 2, and 3						
ıa	received from disqualified persons .						
	· ·						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	<b>Public support.</b> (Subtract line 7c from						
<u> </u>	line 6.)						
	on B. Total Support						
	dar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	<b>(e)</b> 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						_
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,			<u> </u>			
	and 12.)						
14	First 5 years. If the Form 990 is for the	organization'	s first, second	, third, fourth,	or fifth tax ye	ar as a sectio	n 501(c)(3)
	organization, check this box and stop he	re					🕨 🗌
Secti	on C. Computation of Public Suppor	rt Percentag	е				
15	Public support percentage for 2021 (line 8	B, column (f), d	livided by line	13, column (f))		15	%
16	Public support percentage from 2020 Sch	nedule A, Part	III, line 15 .			16	%
Secti	on D. Computation of Investment In					- '	
17	Investment income percentage for 2021 (	line 10c, colun	nn (f), divided b	y line 13, colu	mn (f))	17	%
18	Investment income percentage from 2020		* *	-		18	%
19a	331/3% support tests-2021. If the organ					ore than 331/39	
	17 is not more than 331/3%, check this box						
b	331/3% support tests—2020. If the organiz	_	_	-		-	_
	line 18 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this l						
20	Private foundation. If the organization di	_	=	-	· · · · · · · · · · · · · · · · · · ·		

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

All Supporting Organizations

ecu	on A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)			
	purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).			
b	Type I or Type II only. Was any added or substituted supported organization part of a class already	5a		
	designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .			
7		6		
,	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line	-		
	7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated			
	supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

Schedule A (Form 990 or 990-EZ) 2021 Page 5 Part IV Supporting Organizations (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c Section B. Type I Supporting Organizations Yes No 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). 1 Section D. All Type III Supporting Organizations Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. 3 Section E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions). 2 Activities Test. Answer lines 2a and 2b below. Yes No Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If

"Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would

Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.

have engaged in these activities but for the organization's involvement.

Parent of Supported Organizations. Answer lines 3a and 3b below.

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

2b

3a

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	izations	
1	$\overline{}$ Check here if the organization satisfied the Integral Part Test as a qualifying	g tru	st on Nov. 20, 1970 (explai	in in <b>Part VI</b> ). <b>See</b>
	instructions. All other Type III non-functionally integrated supporting organ	nizat	ions must complete Section	ns A through E.
Sect	on A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
_2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_ 5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	Ó	
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	on B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C—Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ally i	integrated Type III support	ing organization
	ISAA INSTRUCTIONSI			

Part	V Type III Non-Functionally Integrated 509(a)(3	) Supporting Organi	zations (continue	d)	
Secti	on D-Distributions				Current Year
_1_	Amounts paid to supported organizations to accomplish e			1	
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	orted		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
_ 5	Qualified set-aside amounts (prior IRS approval required-	-	VI)	5	
6	Other distributions (describe in Part VI). See instructions.			6	
_ 7	<b>Total annual distributions.</b> Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic	h the organization is res	sponsive		
	(provide details in <b>Part VI</b> ). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	าร	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required—explain in <b>Part VI</b> ). See instructions.				
3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
c	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D, line 7:				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
	Remaining underdistributions for years prior to 2021, if				
5	any. Subtract lines 3g and 4a from line 2. For result				
	greater than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI.</b> See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2017				
b	Excess from 2018				
С	Excess from 2019				
d	Excess from 2020				
	Evenes from 2021				

Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	_
	. 01

## **SCHEDULE D** (Form 990)

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

**Open to Public** 

Name o	f the ore	ganization		Emplo	yer identification number
REED	INSTIT	UTE			93-0386908
Par	t I	Organizations Maintaining Donor Advi Complete if the organization answered "		ls or A	Accounts.
		Complete if the organization answered	(a) Donor advised funds		(b) Funds and other accounts
1	Total	number at end of year	1		0
2		egate value of contributions to (during year) .	0		0
3		egate value of grants from (during year)	28,000		0
4		egate value at end of year	602,643		0
5	Did th	ne organization inform all donors and donor	advisors in writing that the assets he	ld in d	lonor advised
6	Did th	are the organization's property, subject to the organization inform all grantees, donors, are	nd donor advisors in writing that grant	funds	can be used
	confe		t of the donor or donor advisor, or for	-	
Part		Conservation Easements.			
		Complete if the organization answered "			
1		ose(s) of conservation easements held by the c			
		eservation of land for public use (for example, recre			
		otection of natural habitat	Preservation of	f a cert	tified historic structure
_		eservation of open space			
2		plete lines 2a through 2d if the organization hel	d a qualified conservation contribution	n in the	
		nent on the last day of the tax year.			Held at the End of the Tax Year
а		number of conservation easements		.	2a
b		acreage restricted by conservation easements			2b
C		per of conservation easements on a certified h			2c
d		per of conservation easements included in (ic structure listed in the National Register			
^					2d
3	tax ye	per of conservation easements modified, trans ear ►	nerrea, releasea, extinguishea, or term	imatec	by the organization during the
4	_	per of states where property subject to conserv	vation easement is located ▶		
5		the organization have a written policy reg		ection	, handling of
	violati	ions, and enforcement of the conservation eas	ements it holds?		· · · · □ Yes □ No
6	Staff a	and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	conse	ervation easements during the year
	<b>&gt;</b>				
7	Amou	nt of expenses incurred in monitoring, inspecting	g, handling of violations, and enforcing o	conserv	vation easements during the year
	▶\$				
8		each conservation easement reported on line 2			
^		ection 170(h)(4)(B)(ii)?			
9		t XIII, describe how the organization reports c ce sheet, and include, if applicable, the text of			
		ization's accounting for conservation easemen		ii iciai s	statements that describes the
Part		Organizations Maintaining Collections		Othor	Similar Assats
rarı	Ш	Complete if the organization answered "		Julei	Similar Assets.
10	If the	organization elected, as permitted under FAS		o state	mont and balance shoot works
Ia		, historical treasures, or other similar assets	•		
		e, provide in Part XIII the text of the footnote t	·		•
b		organization elected, as permitted under FAS			
-		storical treasures, or other similar assets held			
		de the following amounts relating to these item			,
					. ▶ \$
	(ii) As	evenue included on Form 990, Part VIII, line 1 sets included in Form 990, Part X			• \$
2	If the	organization received or held works of art,	historical treasures or other similar	assets	for financial gain, provide the
_		ring amounts required to be reported under FA			
а		nue included on Form 990, Part VIII, line 1 .	=		. • \$
		s included in Form 990, Part X			

chedu	e D (Form 990) 2021									Page <b>2</b>
Pari	,	Collections of	Art. His	torical T	reasures	. or Ot	her Similar A	ssets	(cont	
3	Using the organization's acquisition, a collection items (check all that apply):									
а	☐ Public exhibition		d	□Loan	or exchang	e progr	am			
b	☐ Scholarly research		e	Other	-	o p. og.	<b></b>			
C	☐ Preservation for future generations		•							
4	Provide a description of the organizat XIII.	ion's collections a	and expla	ain how th	ney further	the org	ganization's exe	empt pu	rpose	in Part
5	During the year, did the organization assets to be sold to raise funds rather							ilar . 🗌	Yes	☐ No
Part	V Escrow and Custodial Arra	ngements.								
	Complete if the organization 990, Part X, line 21.		" on For	m 990, F	Part IV, line	e 9, or	reported an a	mount	on F	orm
1a	Is the organization an agent, trustee, included on Form 990, Part X?		er interm	nediary fo	or contribut	ions or	other assets	not . 🔲	Yes	☐ No
b	If "Yes," explain the arrangement in Pa	art XIII and comple	ete the fo	llowing ta	able:					
								Amount		
С	Beginning balance					10	;			
d	3 ,					10	ı			
е	Distributions during the year				.03	1e				
f	Ending balance					1f				
2a	Did the organization include an amour	•						•	Yes	∐ No
b	If "Yes," explain the arrangement in Pa	art XIII. Check here	e if the ex	xplanation	has been	provide	ed on Part XIII		<u>.                                    </u>	Ш
Par		1 437	, –	2000 5	5	. 40				
	Complete if the organization						(n = )			<u> </u>
4.	Decimalism of complete and	(a) Current year		or year	(c) Two year		(d) Three years ba			ars back
1a	Beginning of year balance	747,245,126		5,093,997	-	93,342	555,583,4			219,094
b	Contributions	8,981,442		3,583,571	10,3	92,051	5,887,7	89	13,	379,574
C	losses	20 274 724	220	220 147	10.0	002 125	10 / 1/ 2	221	EO	042.040
d	Grants or scholarships	-29,276,734 9,254,153	_	3,220,147 9,007,314		02,125 09,045	19,616,2 8,653,3			942,948 519,878
e	Other expenditures for facilities and	7,254,155		7,007,314	0,0	107,045	8,000,0	176	0,	317,070
·	programs	20,216,123	10	9,705,050	10.2	15,535	18,923,2	206	18	859,390
f	Administrative expenses	1,044,355		940,225		68,941	617,5			578,880
g	End of year balance	696,435,203	74	7,245,126		93,997	552,893,3			583,468
2	Provide the estimated percentage of the									
а	Board designated or quasi-endowmer		1 %	, ,	,	,,				
b	Permanent endowment ►									
С	Term endowment ► 20 %									
	The percentages on lines 2a, 2b, and 2	2c should equal 1	00%.							
3a	Are there endowment funds not in the organization by:			zation tha	at are held	and ad	ministered for	the	Ye	s No
	(i) Unrelated organizations							. За	(i)	~
	(ii) Related organizations							. 3a	(ii)	~
b	If "Yes" on line 3a(ii), are the related or	ganizations listed	as requi	red on Sc	hedule R?			. 3	b	
4	Describe in Part XIII the intended uses	of the organization	n's endo	wment fu	ınds.			•		•
Part	VI Land, Buildings, and Equip Complete if the organization		" on For	m 990, F	Part IV, line	e 11a.	See Form 990	), Part I	X, line	e 10.
	Description of property	(a) Cost or ot (investm	her basis	(b) Cost o	r other basis ther)	(c)	Accumulated epreciation		Book va	
1a	Land		0		14,330,063				14,	330,063
b	Buildings		0		45,870,625		107,711,219			159,406
С	Leasehold improvements		0		0		0			0

0

0

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) .

18,336,534

5,458,638

**d** Equipment

e Other . .

16,765,733

. ▶

0

1,570,801

5,458,638

159,518,908

Part VII	Investments—Other Securities.		Page 3
	Complete if the organization answered "Yes" on Form 990, Part I	V, line 11b. See F	orm 990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial	derivatives	0	
(2) Closely h	eld equity interests	0	
(3) Other Al	ternative Investments	635,272,450	End-of-Year Market Value
(A)			
(B)			
(C)			
(D)			
(E)			
(F) (G)			
(H)			
	mn (b) must equal Form 990, Part X, col. (B) line 12.) . ▶	635,272,450	
Part VIII	Investments – Program Related.	00/2/2/100	
	Complete if the organization answered "Yes" on Form 990, Part	V, line 11c. See Fo	orm 990, Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation:
			Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7) (8)			
(9)			
	mn (b) must equal Form 990, Part X, col. (B) line 13.) . ▶		
Part IX	Other Assets.		
	Complete if the organization answered "Yes" on Form 990, Part I	V, line 11d. See F	orm 990, Part X, line 15.
	(a) Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6) (7)			
(8)			
(9)			
	mn (b) must equal Form 990, Part X, col. (B) line 15.)		<b>&gt;</b>
Part X	Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part I	V, line 11e or 11f.	See Form 990, Part X,
1.	line 25.		#ND 1 1
	(a) Description of liability		(b) Book value
(1) Federal in			25 247 770
	rement benefits payable for split-interest agreements		25,247,779 10,820,407
	tirement obligation		6,180,831
	ible loan programs		990,392
(6) Other	bio tour programs		848,152
(7)			3.3/102
(8)			
(9)			
	mn (b) must equal Form 990, Part X, col. (B) line 25.)		44,087,561
	uncertain tax positions. In Part XIII, provide the text of the footnote to the organ		
organization's	s liability for uncertain tax positions under FASB ASC 740. Check here if the text	of the footnote has b	een provided in Part XIII .

Page 4

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

	Complete if the organization answered "Yes" on Form 990,	Part I	V, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	71,620,460
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-75,358,886		
b	Donated services and use of facilities	2b	0		
С	Recoveries of prior year grants	2c	0		
d	Other (Describe in Part XIII.)	2d	0		
е				2e	-75,358,886
3	Subtract line <b>2e</b> from line <b>1</b>			3	146,979,346
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1			· ·
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
b	Other (Describe in Part XIII.)	4b	37,843,663		
С	Add lines <b>4a</b> and <b>4b</b>			4c	37,843,663
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)		5	184,823,009
Part	XII Reconciliation of Expenses per Audited Financial Staten	nents	With Expenses pe	r Returi	
	Complete if the organization answered "Yes" on Form 990,	Part I	V, line 12a.		
1	Total expenses and losses per audited financial statements			1	108,556,076
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	0		
b	Prior year adjustments	2b	0		
С	Other losses	2c	0		
d	Other (Describe in Part XIII.)	2d	0		
е	Add lines 2a through 2d			2e	0
3	Subtract line <b>2e</b> from line <b>1</b>			3	108,556,076
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
b	Other (Describe in Part XIII.)	4b	37,805,352		
С	Add lines <b>4a</b> and <b>4b</b>			4c	37,805,352
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin	ie 18.)		5	146,361,428
Part	XIII Supplemental Information.				
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a an				
2; Par	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	to pro	ovide any additional in	formation	<b>).</b>
Sched			aire academic support		
00-1	dule D, Part V, Line 4 - The college's endowme <mark>nt fund</mark> s are used for scholarshij	ps, cha	ans, academic support	library su	ipport, student
servic	occ and general enerating curport		ans, academic support		
servio	occ and general enerating curport				
	occ and general enerating curport				
	ces, and general operating support.				
Sched	ces, and general operating support.	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.
Sched	ces, and general operating support. dule D, Part XI, Line 4b - Scholarships 37,004,425;Rental expenses -276,526; Lo	oss on	bond refunding 1,050,7	'64; Grayo	o 65,000.

### SCHEDULE E (Form 990 or 990-EZ)

**Schools** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

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Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

**REED INSTITUTE** 

Employer identification number 93-0386908

Part	1						
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,		YES	NO			
•	bylaws, other governing instrument, or in a resolution of its governing body?	1	~				
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				
3							
	Statement on main website - https://www.reed.edu/ - and on https://www.reed.edu/diversity/index.html	3	<i>-</i>				
4	Does the organization maintain the following?	4-					
a b	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	\ \ \ \ \ \				
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4b	\ \ \				
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4c 4d	~				
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.						
5	Does the organization discriminate by race in any way with respect to:  Students' rights or privileges?	5a		~			
а	Students rights of privileges?	Ja					
b	Admissions policies?	5b		•			
С	Employment of faculty or administrative staff?	5c		<b>'</b>			
d	Scholarships or other financial assistance?	5d		<b>'</b>			
е	Educational policies?	5e		•			
f	Use of facilities?	5f		<b>'</b>			
g	Athletic programs?	5g		<b>'</b>			
h	Other extracurricular activities?	5h		V			
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	~				
b	Has the organization's right to such aid ever been revoked or suspended?	6b		~			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II.	7	V				

Part II	<b>Supplemental Information.</b> Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.
Schedule E	, Part I, Line 6 - Financial assistance is from Title IV programs and Federal emergency grants (Higher Education Emergency
	I and Federal Emergency Management Agency).
	<del></del>
	<del></del>

## **SCHEDULE F** (Form 990)

# **Statement of Activities Outside the United States** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

OMB No. 1545-0047 2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number **REED INSTITUTE** 93-0386908

Par	General Information Form 990, Part IV, line		ies Outside	the United States. Com	plete if the organization a	nswered "Yes" on
1	For grantmakers. Does the other assistance, the grante award the grants or assistan	es' eligibility		ts or assistance, and the s	selection criteria used to	☐ Yes ☐ No
2	For grantmakers. Describe outside the United States.	in Part V the	e organization	's procedures for monitorin	g the use of its grants and	d other assistance
3	Activities per Region. (The fo	llowing Part	I. line 3 table o	can be duplicated if addition	al space is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1)	Central America and the Caribb			Investments		24,634,903
(2)	South Asia			Investments		4,957,453
(3)	East Asia and the Pacific			Investments		2,468,247
(4)	Europe (including Iceland and C			Investments		3,669,559
(5)						
(6)						
(7)						
(8)			5			
(9)						
(10)		<u> </u>				
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a	Subtotal					
b	Total from continuation					
	sheets to Part I					
С	Totals (add lines 3a and 3b)	0	0			35,730,162

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. (a) Name of (b) IRS code (c) Region (d) Purpose of (e) Amount of (f) Manner of (g) Amount of (h) Description (i) Method of section and EIN organization grant cash grant cash noncash of noncash assistance valuation disbursement (book, FMV, (if applicable) assistance appraisal, other) (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11) (12)(13)(14)(15)(16)Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)						O	
(3)					_ 0		
(4)					OD.		
(5)					3		
(6)							
(7)				<b>(0)</b>			
(8)			10				
(9)							
(10)			0				
(11)		. 10.					
(12)							
(13)	0,1						
(14)	AR.						
(15)	V						
(16)							
(17)							
(18)							

Schedule F (Form 990) 2021 Page 4

#### Part IV **Foreign Forms**

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	✓ Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	☐ Yes	✓ No
		Schedule F (Fo	MIII 990) 202

Schedule F (Form 990) 2021

Schedule F (Form 990) 2021 Part V **Supplemental Information** Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

### **SCHEDULE I** (Form 990)

### **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States** Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

**Open to Public** Inspection

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990.

Name of the organization **Employer identification number REED INSTITUTE** 93-0386908 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ✓ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of (g) Description of (h) Purpose of grant (book, FMV, appraisal, or government (if applicable) grant noncash assistance noncash assistance or assistance other) (10)(11)(12)

Schedule I (Form 990) 2021

Part III Grants and Other Assistance to I Part III can be duplicated if addition	Domestic Individu nal space is neede	<b>als.</b> Complete if the d.	organization answ	ered "Yes" on Form 990,	Part IV, line 22.
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 Reed Grants	881	37,004,425	0		
2 Other awards	344	1,201,192	0	.0	
3					
4				-0.	
5			0	90	
6			10.		
7					
Part IV Supplemental Information. Provide	de the information	required in Part I, lin	e 2; Part III, column	(b); and any other addit	onal information.
Schedule I, Part I, Line 2 - he financial aid office award	ds grants to students	based on the students f	inancial aid application	n. Once classes begin, grants	s are disbursed to the student
accounts where they offset tuition charges.					

### **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization **REED INSTITUTE** 93-0386908

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ✓ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	~	
2	Did the experiention was in a substantiation union to value, we will be a grant or incomed by all			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	~	
_				
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		~
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		~
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		~
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	0   1'   F04/ V0\ F04/ V4\   F04/ V0\ 1   1'   1   1   1   1'   5   0			
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.  For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
5	compensation contingent on the revenues of:			
а	The organization?	5a		~
b	Any related organization?	5b		1
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		V
b	Any related organization?	6b		~
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
-	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		~
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		~
_				
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	1	1

Schedule J (Form 990) 2021

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Audrey Bilger, President   0			(B) Breakdown of W-2 ar			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
Hugh Porter, Vice President for College Relations and Planning (i) 376,097 0 0 1,303 29,000 20,184 428,584 20,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					reportable	other deferred			in column (B) reported as deferred on prior
Hugh Porter, Vice President for 2 college Relations and Planning   10   378,097   0   1,303   29,000   20,184   428,584   10   20   0   0   0   0   0   0   0   0	Audrey Bilger, President	(i)	510,370	0	46,464	29,000	16,783	602,617	
2 Collège Relations and Planning	1	(ii)	0	0	0	0	0	0	
First Bernhardt, Chief Investment   0	Hugh Porter, Vice President for	(i)	378,097	0	1,303	29,000	20,184	428,584	
Officer		(ii)	0	0	0	0	0	0	
Loraine Arvin, VP and Treasurer   0	Erik Bernhardt, Chief Investment	(i)	333,594	0	0	29,000	22,375	384,969	
A   Kathryn Oleson, Dean of the   (ii)   0   0   0   0   0   0   0   0   0	3 Officer	(ii)	0	0	0	0	0	0	
Kathryn Oleson, Dean of the Faculty (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Lorraine Arvin, VP and Treasurer	(i)	291,550	0	0	29,000	4,091	324,641	
Faculty	4	(ii)	0	0	0	0	0	0	
6 Faculty         (i)         0         0         0         0         0         0         0           Mary James, Ak Knowlton Professor of Physics         (ii)         0	Kathryn Oleson, Dean of the	(i)	223,125	0	0	22,313	19,780	265,218	
Mary James, Ak Knowlton (i) 221,492 0 0 0 22,059 19,960 263,511 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	5 Faculty	(ii)	0	0	0	0	0	0	
6 Professor of Physics (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mary James AA Knowlton	(i)	221,492	0	0	22,059	19,960	263,511	
Milyon Trulove, Vice President and Dean of Admission and Dean of Admission and Dean of Admission and Dean of Dea	Professor of Physics 6	(ii)	0	0	0	0	0	0	
Telegraph   Admission and   (ii)   0   0   0   0   0   0   0   0   0	Milyon Trulove, Vice President	(i)	217,747	0	0	21,684	22,139	261,570	
Professor of Greek, Latin, and Ancient Mediterrapas Churles (i)	and Dean of Admission and	(ii)	0	0	0	0	0	0	
Professor of Greek, Latin, and   (ii)   0   0   0   0   0   0   0   0   0	Nigel J Nicholson, Walter Mintz	(i)	217,756	0	0	21,776	19,720	259,252	
9 President for Student Life         (ii)         0 <t< td=""><td>Professor of Greek, Latin, and</td><td>(ii)</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td></td></t<>	Professor of Greek, Latin, and	(ii)	0	0	0	0	0	0	
Name	Karnell McConnell-Black, Vice	(i)	203.788	0	0	20.379	9,491	233,658	
Amanda Heaton, Executive 10 Director of Communications and Dublin Affairs Robert Tust, Associate 11 Treasurer and Controller 12 Finance and Treasurer 13  (i)  (ii)  (ii)  (ii)  (iii)	9 President for Student Life	(ii)	0	0	0	0	0	0	
10 Director of Commincations and   (ii)   0   0   0   0   0   0   0   0   0	Amanda Heaton, Executive	(i)	187.837	0	0	18,720	17,049	223,606	
Treasurer and Controller (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Director of Communications and	(ii)	0	0	0	0	0	0	
11 Treasurer and Controller  Lynn Valenter, Vice President of 12 Finance and Treasurer  (i) 152,045 0 0 0 15,197 6,888 174,130 (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(i)	181,450	0	0	18,145	22,194	221,789	
12 Finance and Treasurer (ii) 0 0 0 0 0 0 0 0  13 (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii	Treasurer and Controller	(ii)	0	0	0	0	T	0	
12 Finance and Treasurer  (ii) 0 0 0 0 0 0 0 0 0 0 1 1 1 1 1 1 1 1 1	Lynn Valenter, Vice President of	(i)	152,045	0	0	15,197	6,888	174,130	
13 (i) (ii) (ii) (iii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiiii) (iiiiiiii	Finance and Treasurer	(ii)	0	0	0	0	0	0	
14 (ii) (ii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii		(i)							
14 (i) (ii) (ii) (iii) (iiii) (iiiii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiiii) (iiiiii) (iiiiii) (iiiiii) (iiiiii) (iiiiiii) (iiiiiiii	13								
14 (ii) (ii) (iii) (iii) (iii) (iii) (iiii) (iiii) (iiiiiiii		(i)							
(i) (ii) (ii)	14								
15 (ii) (iii) (iii) (iii) (iiii) (iiii) (iiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiii) (iiiiii) (iiiiii) (iiiiii) (iiiiii) (iiiiiii) (iiiiiiii		(i)							
	15								
16   100   10	16	(ii)							

Schedule J (Form 990) 2021

### **SCHEDULE L** (Form 990 or 990-EZ)

**Transactions With Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

**Employer identification number** 

REE	D INSTITUTE									93-0	03869	80		
Par		fit Transaction ne organization	ns (section 501 answered "Yes	(c)(3), s" on	section Form 99	501(c)(4), a 0, Part IV, I	nd se ine 25	ection 501(c)(29) Sa or 25b, or For	organ m 990	izatio )-EZ,	ns or Part	nly). V, line	40b.	
1	(a) Name of disqualified	nerson	(b) Relationship be	tween o	disqualified	person and		(c) Description	of tran	saction	n		(d) Cor	rected?
	(a) Name of disquamed	person		organiza	ation			(c) Description	1 OI tiaii	ioactio			Yes	No
(1)														
(2)														-
(3)										\				-
(4)														
(5)														
(6)	Entar the emount	of tox incurre	l by the even	izatio	n mana		a alif	ind paragraphy	rina +h		<u> </u>			
2	Enter the amount under section 4958		-		-	yers or als		ied persons dui	ilig ti	ie ye	eai ► o			
2	Enter the amount o										, t			
3	Enter the amount o	ii tax, ii ariy, ori	ilile 2, above,	reimb	urseu by	rine organ	izatioi			'	Ţ			
Par	t I Loans to and	/or From Inter	rested Person											
ı aı	Complete if the				Form 99	0-EZ, Part	V, line	38a or Form 99	90, Pai	rt IV,	line 2	6; or	f the	
	organization r	eported an am	ount on Form 9	90, P	art X, lin	e 5, 6, or 2	2.		,	,		,		
(=) (	James of interested names	(h) Deletionship	(a) Dumage of	(al)		(a) Ovioli	-1	(f) Delenge due	(m) In a	ofou ItO	/b) A=		(3) \A	
(a) r	Name of interested person	(b) Relationship with organization	(c) Purpose of loan		oan to or om the	(e) Origii principal an		(f) Balance due	(g) In d	erauit?		proved pard or		ritten ment?
				orgai	nization?						comn	nittee?	-	
				То	From				Yes	No	Yes	No	Yes	No
(1)	Milyon Trulove	Current Office	Housing Loan		~	6	0,000	51,328		~		~	~	
(2)	•				74									
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
Tota		<u></u> .		· ·			. ▶	\$ 51,328						
Par		sistance Bene ne organization				0, Part IV, I	ine 27	7.						
(a	) Name of interested person		ship between intere		(c) Amount	t of assistance		(d) Type of assistance	е	(e	) Purpo	se of a	ssistan	ce
(1)														
(2)														
(3)														
(4)														
(5)														
(6)		•												
(7)														
(8)														
(9)														
<u>(10)</u>														
F-" D	anarwork Paduation A	at Nation and t	ha Inatrustiana	for Eas	rm 000 a	000 E7	Cat	No. 500564	Sahar	dula I	/Earm	990 or	990-E	<b>7</b> \ 202

Part IV	. (Form 990 or 990-EZ) 2021  Business Transactions Invo	olving Interested Persons.			F	Page 2
	Complete if the organization  (a) Name of interested person	answered "Yes" on Form 990  (b) Relationship between interested person and the organization	, Part IV, line 28a, 2  (c) Amount of transaction	8b, or 28c.  (d) Description of transaction	organiz	aring of zation's nues?
					Yes	No
(1)					163	110
(2)						+
(3)						<del>                                     </del>
(4)						<del>                                     </del>
(5)						<del>                                     </del>
(6)						<del>                                     </del>
(7)						<del>                                     </del>
(8)						<del> </del>
(9)						<u> </u>
(10)						<u> </u>
Part V	Supplemental Information.			•		
I alt V	Provide additional information	on for responses to questions of	on Schedule L (see	instructions).		
		The section of the section of				
			<del></del>			
		<b></b>				

## **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Part I

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

Types of Property

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number **REED INSTITUTE** 93-0386908

		(a) Check if	<b>(b)</b> Number of contributions or	(c) Noncash contribution	Method o	<b>(d)</b> of detern	nininc	מ
		applicable	items contributed	amounts reported on Form 990, Part VIII, line 1g	noncash con		_	-
1	Art—Works of art							
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded	~	71	1,117,037	market value	<del></del>		
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities-Miscellaneous							
13	Qualified conservation		40					
	contribution—Historic		X					
	structures							
14	Qualified conservation contribution—Other							
15	Real estate - Residential	<b>'</b>	1	478,854	market value	9		
16	Real estate - Commercial							
17	Real estate—Other	~	1	34,652	market value	9		
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy		~					
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ► ()							
26	Other ► ()							
27	Other ► ()							
28 29	Other ( )	by the or	ranization during the tax :	your for contributions for				
29	Number of Forms 8283 received which the organization completed				29	_		
	which the organization completed	1 01111 0200	, rait v, bonce nothowice	agomont	29	1	<b>Yes</b>	No
200	During the year, did the organization	tion roosiya	by contribution any prope	arty reported in Dort L lines	1 through		162	INO
30a	28, that it must hold for at least the							
	to be used for exempt purposes t					30a		~
b	If "Yes," describe the arrangemen		o notaling ponda.			30a		
31	Does the organization have a		stance policy that require	es the review of any no	nnstandard			
01		yın accer				31	v	
32a	Does the organization hire or use	e third part	ies or related organization	s to solicit, process, or se	ell noncash			
	<u> </u>					32a		~
b	If "Yes," describe in Part II.							
33	If the organization didn't report an	amount in	column (c) for a type of pro	perty for which column (a)	is checked,			
	describe in Part II.		•					
			:		+			

Schedule M (Form 990) 2021 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Schedule M, Part I, Line 9 - The number reported in Part I, column (b) represents a combination of contributions and items contributed.

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

**2021** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number

**REED INSTITUTE** 93-0386908 Form 990, Part VI, Section B, Line 11b - An electronic draft of the Form 990 is provided to the Audit Committee of the Board of Trustees. The committee reviews, discusses, and provides input to management. After the Audit Committee accepts the Form 990, it is made available to all trustees for review. After any further trustee questions are resolved and a final copy of the return has been provided to the entire board, the Form 990 is filed. Form 990, Part VI, Section B, Line 12c - Reed requires all officers and institutional trustees to complete a conflict of interest form annually. The form includes the college's conflict of interest policy and asks each individual about the existence of conflicts of interest. If a conflict of interest exists the officer or trustee is asked to describe the situation in their response. These forms are reviewed by the Vice-President and Treasurer and the Chair of the Audit Committee of the Board. Persons with a conflict are prohibited from participating in the Board and officer deliberations and decisions in those transactions. Form 990, Part VI, Section B, Line 15 - The Executive Committee, which is comprised of independent Trustees and which functions as the College's compensation committee, annually reviews presidential and officer compensation data from comparable colleges along with other data provided by the Human Resources Office. They also conduct an annual performance evaluation of the President. Any changes in the President's compensation are approved by the Executive Committee, and communicated by the Chair of the Board of Trustees in writing to the President. The Executive Committee review and decisions on executive compensation are documented in the minutes of the Executive Committee meetings. These reviews are completed in June of each year. Form 990, Part VI, Section C, Line 19 - Governing documents are available upon request. Conflict of interest policy and financial statements are available on the College's Office of the Treasurer website. Form 990, Part IX, Line 11g - Form 990, Part IX, Line 11g - Other fees and services by function are as follows: COVID testing and lab services 1,350,206; Auxiliary and food service 5,661,976; Construction and maintenance 2,835,029; Instruction 1,181,820; Student services 2,222,582; Institutional Support 1,242,859; Public affairs 945,964; Academic Support 390,325; Research 387,625. Form 990, Part XI, Line 9 - Rounding adjustment.

## **SCHEDULE R** (Form 990)

Part I

(1)

**Related Organizations and Unrelated Partnerships** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

(b)

Primary activity

**Open to Public** Inspection

(f)

Direct controlling

entity

(d)

Total income

(e)

End-of-year assets

(c)

Legal domicile (state

or foreign country)

Name of the organization	Employ	er identification number
REED INSTITUTE		93-0386908

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(2)					202				
(3)				41					
(4)				60					
(5)									
(6)									
Part II	Identification of Related Tax-Exempt Organiz one or more related tax-exempt organizations do	ations. Couring the t	omplete if that year.	ne organization	answered "Yes" o	on Form 990, Part	IV, line 34, beca	use it h	ad
	(a) Name, address, and EIN of related organization		<b>(b)</b> ry activity	(c) Legal domicile (sta or foreign country	te Exempt Code section	n Public charity status (if section 501(c)(3))	(f) Direct controlling entity	cont	(g) 512(b)(13) trolled tity?
								Yes	No
(1)		-							
(2)		-							
(3)		-							
(4)		-							
(5)		-							
(6)		-							
(7)									

Name, address, and EIN (if applicable) of disregarded entity

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under	(f) Share of total income	(g) Share of end-of- year assets	Dispropo allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	i) eral or aging ner?	(k) Percentage ownership
		country)		sections 512-514)			Yes	No		Yes	No	
(1) David Eddings Fund LLC (45- 3203 SE Woodstock Blvd, Portlan		OR	REED INSTITUTE	Excluded	108,686	303,001	5	V	0	~		67%
(2)												
(3)						70.						
(4)					20	7						
(5)												
(6)				٤O								
(7)				6.								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	cont	(i) 512(b)(13) rolled tity?
								Yes	No
(1) Grayco Resources Inc (93-0603357) 3203 SE Woodstock Blvd, Portland, OR 97202	Rental Activity	OR	The Reed Institute	С	64,167	1,072,595	100%	~	
(2) Charitable remainder trust (28) 3203 SE Woodstock Blvd, Portland, OR 97202	Trust	OR	The Reed Institute	Т					~
(3) Pooled Income Fund (1) 3203 SE Woodstock Blvd, Portland, OR 97202	Pooled Income Fund	OR	The Reed Institute	Т					~
(4)									
(5)									
(6)									
(7)									

## Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?		
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		~
b	Gift, grant, or capital contribution to related organization(s)		~
С	Gift, grant, or capital contribution from related organization(s)		~
d	Loans or loan guarantees to or for related organization(s)		1
е	Loans or loan guarantees by related organization(s)		1
f	Dividends from related organization(s)		~
g	Sale of assets to related organization(s)		~
h	Purchase of assets from related organization(s)		~
i	Exchange of assets with related organization(s)		~
j	Lease of facilities, equipment, or other assets to related organization(s)		~
k	Lease of facilities, equipment, or other assets from related organization(s)	~	
ı	Performance of services or membership or fundraising solicitations for related organization(s)		~
m	Performance of services or membership or fundraising solicitations by related organization(s)	1	~
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		~
0	Sharing of paid employees with related organization(s)		~
р	Reimbursement paid to related organization(s) for expenses		~
q	Reimbursement paid by related organization(s) for expenses		~
r	Other transfer of cash or property to related organization(s)		~
s	Other transfer of cash or property from related organization(s)	V	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction the	resho	ds.
	(a) (b) (c) (d)		
	Name of related organization Transaction Amount involved Method of determining amount involved Method of det	unt invo	olved
	type (a-s)		
G	rayco Resources Inc k 70,000 Lease agreement.		
(1)			
G	rayco Resources Inc s 60,000 Loan payments		
(2)			
G	rayco Resources Inc s 203,613 Distributions		
(3)			
(4)			
(5)			
(6)			

## Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	unrelated, excluded		on (3)	(f) Share of total income	(g) Share of end-of-year assets	Dispropalloca	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or aging	(k) Percentage ownership
				sections 512—514)	Yes	No			Yes	No		Yes	No	
(1)														
(2)								00.						
(3)							0							
(4)							4/1							
(5)					•									
(6)														
(7)														
(8)				(0)										
(9)			4 10	•										
(10)														
(11)		D	•											
(12)		2.1												
(13)														
(14)														
(15)														
(16)														

Page 5 Schedule R (Form 990) 2021 **Supplemental Information**Provide additional information for responses to questions on Schedule R. See instructions.

#### Schedule B (Form 990, 990-EZ or 990-PF)

**REED INSTITUTE** 

Department of the Treasury Internal Revenue Service

Name of the organization

### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

**Employer identification number** 

93-0386908

Organization type (check one): Section: Filers of: ) (enter number) organization ☑ 501(c)( Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it

must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization REED INSTITUTE

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93.	USS	2694	ገደ

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$1,616,133	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$1,539,618	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$1,500,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ <u>1,326,224</u>	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	Rd	\$1,000,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ 700,000	Person

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 663,559	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ 579,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ 500,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$ 400,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$307,252	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$ 269,165	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$ 250,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 250,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$ 198,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	2829	\$186,542	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$169,822	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.18		\$161,264	Person Payroll Noncash  (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$153,593	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$ 143,985	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.21		\$ 140,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$ 136,086	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23	PI	\$ 135,651	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$ 130,879	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

Name of organization

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$102,312	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$101,810	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$100,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$100,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$100,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$100,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	neeaea.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$ 100,000	Person  Payroli  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$ 94,133	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$84,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34		\$ 80,309	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$ 80,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$ 71,198	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Employer identification number Name of organization REED INSTITUTE 93-0386908

Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$ 68,363	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$67,642	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$60,829	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40	5.	\$52,772	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$50,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.42		\$50,000	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$50,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$50,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$50,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.46.		\$50,000	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$50,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$50,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

Name of organization

REED INSTITUTE

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Part I	Contributors (see instructions). Use duplicate copies o	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$ 50,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$ 45,291	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$40,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 35,468	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	House Ln	\$35,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_54		\$35,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$31,115	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$ 30,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58		\$30,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$30,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$30,000	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies o	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.61		\$ 27,825	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$27,370	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$26,322	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_64		\$26,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65	Loop	\$25,213	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$25,137	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$ 25,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$25,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$ 25,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70		\$ 25,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71	Foundation Foundation	\$25,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$25,000	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
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Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person  $\square$ ...73 **Payroll**  $\Box$ **Noncash** (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution  $\sqrt{\phantom{a}}$ 74 Person **Payroll** 25,000 Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution 75 Person  $\square$ **Payroll** Noncash П (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution Person  $\checkmark$ 76 **Payroll** Noncash 25,000 (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person  $\checkmark$ Payroll  $\square$ Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution  $\checkmark$ 78 Person **Payroll**  $\square$ Noncash (Complete Part II for noncash contributions.)

Name of organization

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$22,000	Person Payroli Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$ 21,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 20,859	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
. 82	2929	\$ 20,717	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83	Dr	\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies	of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 20,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 20,000	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 20,000	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	2323	\$ 20,000	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89	Ter	\$ 20,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90		\$	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed. 
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$20,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$ 20,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
94		\$ 19,328	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95	Rd	\$18,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96		\$17,550	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization		Employer identification number	
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Part I	Contributors (see instructions).	Use duplicate copies of Part Lif additional space	e is needed.

Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.97		\$ 15,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$ 15,000	Person Payroli Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99		\$15,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
100	-3338	\$15,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101	Ave Apt C-17	\$15,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102		\$15,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)

Name of organization

**REED INSTITUTE** 

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Schedule B (Form 990, 990-EZ or 990-PF) (2021)

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (d) (c) (b) (a) Type of contribution **Total contributions** Νo. Name, address, and ZIP + 4  $\checkmark$ Person 103 **Payroll** Noncash 14,700 (Complete Part II for noncash contributions.) (d) (c) (b) (a) Type of contribution **Total contributions** Name, address, and ZIP + 4 No.  $\square$ Person 104 **Payroll** Noncash 13,608 (Complete Part II for noncash contributions.) (d) (c) (b) (a) **Total contributions** Type of contribution Name, address, and ZIP + 4 No. Person 105 **Payroll** Noncash 12,500 (Complete Part II for noncash contributions.) (d) (c) (b) (a) Total contributions Type of contribution Name, address, and ZIP + No. Person 106 **Payroll** 12,000 Noncash (Complete Part II for noncash contributions.) (d) (c) (b) (a) **Total contributions** Type of contribution Name, address, and ZIP + 4 No. Person  $\overline{\mathbf{V}}$ 107 **Payroll**  $\Box$ Noncash Ste 1900 (Complete Part II for noncash contributions.) (d) (c) (b) (a) Type of contribution **Total contributions** Name, address, and ZIP + 4 No.  $\square$ Person 108 **Payroll** Noncash 11,500 (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109		\$ 11,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$ 10,706	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$10,110	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
112		\$10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_113		\$10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is I	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115		\$10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.117		\$10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$ 10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

Name of organization **REED INSTITUTE** 

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Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$ 10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122		\$ 10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.123		\$10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
124		\$10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125	ACC 1000- V	\$10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126		\$10,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)

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Employer identification number 93-0386908

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$ 10,000	Person
		٥,	(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128 .		\$ 10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$ 10,000	Person Payroll Noncash (Complete Part II for
-			noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
130		\$ 10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131		\$ 10,000	Person Payroli Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_132		\$ 10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

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Employer identification number Name of organization REED INSTITUTE 93-0386908

Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133		\$ 10,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b <u>)</u> Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
134		\$ 10,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135		\$10,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_136		\$10,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
137		\$10,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138		\$10,000	Person

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$ 10,000	Person Payroli Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140		\$ 10,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.141		\$ 9,982	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
142		\$9,763	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143		\$9,500	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144		\$ 8,610	Person Payroli Noncash (Complete Part II for noncash contributions.)

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Employer identification number 93-0386908

Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$ 8,500	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_147		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.148		\$8,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
149.		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
150		\$8,000_	Person Payroll Noncash  (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	· · · · · · · · · · · · · · · · · · ·	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
151		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.152		\$ 7,500	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
153		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.154		\$ 7,500	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
155		\$7,500	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
156		\$7,500	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 157 Person  $\checkmark$ **Payroll**  $\Box$ Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 158 Person  $\square$ **Payroll**  $\boxed{ }$ 7,303 Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution 159 Person  $\checkmark$ **Payroll** 7,000 Noncash (Complete Part II for noncash contributions.) (c)
Total contributions (a) (b) (d) No. Name, address, and ZIP + 4 Type of contribution 160 Person  $\checkmark$ **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 161 Person  $\overline{\mathbf{V}}$ Payroll Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 162  $\checkmark$ Person **Payroll** Noncash 6,700 (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
163		\$6,600	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
164		\$ 6,230	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
165		\$ 6,186	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
166		\$6,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
167		\$ 6,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
168		\$6,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)

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Employer identification number 93-0386908

Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
169		\$6,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.170		\$6,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.171.		\$6,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
172		\$6,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.173		\$6,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.174		\$	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

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Employer identification number 93-0386908

Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.175		\$ 5,486	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
176		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_177		\$5,116	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
178		\$5,020	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
179		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
180		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)

**Employer identification number** 

**REED INSTITUTE** 93-0386908 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person  $\checkmark$ 181 **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.) (d) Type of contribution (a) (b) (c) No. Name, address, and ZIP + 4 **Total contributions**  $\square$ 182 Person **Payroll** Noncash  $\Box$ 5,000 (Complete Part II for noncash contributions.) (a) (b) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 183 Person  $\checkmark$ **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution Person  $\square$ 184 **Payroll** 5,000 Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** No. Type of contribution Person  $\checkmark$ 185 **Payroll** 5,000 Noncash (Complete Part II for noncash contributions.) (a) (c) (d) Total contributions Type of contribution No. Name, address, and ZIP + 4 186 Person  $\checkmark$ **Payroli** Noncash (Complete Part II for noncash contributions.)

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Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
187		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
188		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
189		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
190		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
191		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
192		\$	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)

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Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZiP + 4	(c) Total contributions	(d) Type of contribution
193		\$ 5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
194		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
195		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
196.		\$5,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
197		\$5,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
198		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)

**Employer identification number** 

93-0386908 **REED INSTITUTE** Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (d) (c) (b) (a) **Total contributions** Type of contribution Name, address, and ZIP + 4 No. Person 199 **Payroll** 5,000 Noncash (Complete Part II for noncash contributions.) (d) (c) (b) (a) Type of contribution **Total contributions** Name, address, and ZIP + 4 No. Person 200 **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.) (c) (d) (a) No. **Total contributions** Type of contribution Name, address, and ZIP + 4 Person 201 **Payroll** Noncash (Complete Part II for noncash contributions.) (d) (a) No. (b) (c) Total contributions Type of contribution Name, address, and ZIP +  $\checkmark$ Person 202 **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.) (d) (c) (a) **Total contributions** Type of contribution Name, address, and ZIP + 4 No. Person  $\overline{\mathbf{V}}$ 203 **Payroll**  $\Box$ Noncash (Complete Part II for noncash contributions.) (d) (c) (b) (a) Type of contribution **Total contributions** Name, address, and ZIP + 4 No. Person  $\square$ 204 **Payroll**  $\Box$ Noncash 5,000 (Complete Part II for noncash contributions.)

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Employer identification number

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Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
205		\$ 5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
206		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
207		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
208		\$5,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
209		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
210		\$5,000	Person

Employer identification number 93-0386908

Part I	Contributors (see instructions). Use duplicate copies of		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
211		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
212		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
213		\$5,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.214		\$5,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
215		\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
216		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of	f Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
217		\$ 5,000	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
218		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
219		\$ 5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
220		\$5,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
221		\$5,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
222		\$5,000	Person Payroll Noncash  (Complete Part II for noncash contributions.)

**Employer identification number** 

93-0386908 Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (d) (b) (c) (a) Type of contribution Νo. Name, address, and ZIP + 4 **Total contributions** Person  $\square$ 223 **Payroll** 5,000 Noncash (Complete Part II for noncash contributions.) (d) (c) (b) (a) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person  $\square$ 224 **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.) (c) (d) (b) (a) **Total contributions** Type of contribution Name, address, and ZIP + 4 No. Person 225 **Payroll** Noncash (Complete Part II for noncash contributions.) (c) (d) (a) (b) **Total contributions** Type of contribution Name, address, and ZIP + No. Person  $\checkmark$ 226 **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.) (d) (c) (a) (b) **Total contributions** Type of contribution Name, address, and ZIP + 4 No. Person  $\square$ 227 **Payroll** Noncash (Complete Part II for noncash contributions.) (c)
Total contributions (d) (b) (a) Type of contribution Name, address, and ZIP + 4 No. Person  $\square$ 228 **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.)

**Employer identification number** 

**REED INSTITUTE** 93-0386908 Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (c) (d) (b) (a) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person  $\square$ 229 **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (d) (c) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person  $\square$ 230 **Payroll** Noncash  $\Box$ 5,000 (Complete Part II for noncash contributions.) (a) (b) (c) Νo. Name, address, and ZIP + 4 **Total contributions** Type of contribution  $\checkmark$ 231 Person **Payroll** Noncash 5,000 (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (b) (d) (a) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** Noncash (Complete Part II for noncash contributions.) (a) (b) (d) (c) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution

Person

**Payroll** 

Noncash (Complete Part II for noncash contributions.)

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Part II	Noncash Property (see instructions). Use duplicate copies	of Part II if additional spa	ace is needed.
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	Residential property and undeveloped land		
8			
-		\$ 579,000	7/29/2021
-		\$ 579,000	7/28/2021
(0) No		(0)	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	1675 shares		2
12		63	
-		\$ 249,165	10/21/2021
ŀ		240,100	10/2 1/202 1
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	80 shares		2
19			
		\$ 8,621	12/21/2021
<u> </u>		φ 0,021	12/2 1/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	20 shares		
19			
-		\$ 4,412	12/24/2021
-		\$ 4,412	12/21/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	66 shares		
19		_	
			·
-		\$ 2,703	12/21/2021
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	51 shares of		
19	U 1 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	J = 1	
		\$ 1,490	12/21/2021

**Employer identification number** 

93-0386908 **REED INSTITUTE** Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (c) FMV (or estimate) (a) No. (b) (d) from Description of noncash property given Date received (See instructions.) Part I 417 shares 19 5,047 12/21/2021 (c) FMV (or estimate) (a) No. (d) from Description of noncash property given **Date received** Part I (See instructions.) 45 shares 19 12/21/2021 1,334 (c) (a) No. (d) (b) FMV (or estimate) from **Date received** Description of noncash property given (See instructions.) Part I 40 shares 19 1,650 12/21/2021 (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** (See instructions.) Part I 310 shares 19 12/21/2021 \$ 27,666 (a) No. (c) FMV (or estimate) (b) (d) from Description of noncash property given **Date received** Part I (See instructions.) 173 share: 19 12/21/2021 (c) FMV (or estimate) (a) No. (d) from Description of noncash property given **Date received** Part I (See instructions.) 67 shares 19 \$ 2,892 12/21/2021

Employer identification number 93-0386908

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (c) FMV (or estimate) (a) No. (d) from **Date received** Description of noncash property given (See instructions.) Part I 166 shares 19 12/21/2021 \$ 5,277 (c) (a) No. (d) (b)

Description of noncash property given FMV (or estimate) from **Date received** (See instructions.) Part I 349 shares 19 12/21/2021 10,768 (c)
FMV (or estimate)
(See instructions.) (a) No. (d) from Date received Description of noncash property given Part I 1593 shares 19 12/21/2021 77,830 (c) (a) No. (d) (b) FMV (or estimate) from **Date received** Description of noncash property given (See instructions.) Part I 28 shares 19 365 12/21/2021 (c) FMV (or estimate) (a) No. (d) (b) from **Date received** Description of noncash property given (See instructions.) Part I 1 share 19 156 12/21/2021 (c) FMV (or estimate) (a) No. (d) (b) from **Date received** Description of noncash property given (See instructions.) Part I 33 shares 19 \$\_\_\_\_\_341 12/21/2021

**REED INSTITUTE** 

Employer identification number

93-0386908

## Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) 350 shares 22 117,910 11/29/2021 (a) No. (c) (d) Date received from FMV (or estimate) Description of noncash property given Part I (See instructions.) 1200 PFE, 5000 OIBZQ, and 800 MLI 24 72,832 11/12/2021 (c) FMV (or estimate) (a) No. (b) (d) from Description of noncash property given Date received Part I (See instructions.) 200 shares 24 11/12/2021 (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (See instructions.) 25 shares 24 5,902 11/12/2021 (a) No. (c) FMV (or estimate) (b) (d) from Description of noncash property given Date received Part I (See instructions.) 27 100,000 12/23/2021 (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) 34 \$ 10,309 11/23/2021

Part I

65

\_\_77\_\_

72 shares

**Employer identification number** 93-0386908

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (c) FMV (or estimate) (a) No. (b)

Description of noncash property given (d) from **Date received** (See instructions.) Part I 200 DE \_\_50 40,291 12/8/2021 (c) FMV (or estimate) (a) No. (b)
Description of noncash property given (d) from Date received Part I (See instructions.) 126 shares 52 35,468 12/30/2021 (a) No. (c) (b) (d) FMV (or estimate) from Date received Description of noncash property given Part I (See instructions.) 62 27,370 7/29/2021 (c) (a) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.)

(a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I "611 shares 66 .--25,137 1/12/2022 (c) FMV (or estimate) (a) No. (d) (b) from Date received Description of noncash property given (See instructions.) Part I 172 shares

1/1/2022

12/14/2021

25,213

24,640

Page 6 of 8 of Part II
Employer identification number

Noncash Property (see instructions). Use duplicate copies	of Part II if additional spa	ace is needed.
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
311 shares		
	\$ 24,553	12/13/2021
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
140 shares	97	
	\$20,859	11/10/2021
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
135 shares		
	\$20,392	8/30/2021
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
32 shares		
	\$ 10,706	12/31/2021
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
62 shares		
	\$9,982	12/2/2021
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
27 shares		
	\$	7/21/2021
1	Description of noncash property given  Description of noncash property given	Description of noncash property given    Sample   Comparison

Employer identification number 93-0386908

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) FMV (or estimate) (b) (d) from Description of noncash property given Date received Part I (See instructions.) Various (aggregate amount) 144 6,005 11/23/2021 (a) No. (c) FMV (or estimate) (b) (d) from Description of noncash property given Date received Part I (See instructions.) 160 shares 151 7,728 3/22/2022 (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given Date received Part I (See instructions.) 15 shares 158 \$ 4,803 12/20/2021 (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given **Date received** Part I (See instructions.) 10 shares 165 6,186 7/21/2021 (a) No. (c) FMV (or estimate) (b) (d) from Description of noncash property given Date received Part I (See instructions.) 10 shares 175 \$ 5,486 (a) No. (c) FMV (or estimate) (d) from Description of noncash property given **Date received** Part I (See instructions.) 106 shares 176 5,426 6/28/2022

Employer identification number 93-0386908

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (c) FMV (or estimate) (a) No. (d) (b) from Date received Description of noncash property given (See instructions.) Part I 128 shares 177 5,116 10/18/2021 (c) FMV (or estimate) (a) No. (d) Date received from Description of noncash property given (See instructions.) Part I 80 shares 178 5,020 10/15/2021 (c) FMV (or estimate) (a) No. (d) (b) from Date received Description of noncash property given (See instructions.) Part I (c) FMV (or estimate) (a) No. (d) (b) from **Date received** Description of noncash property given (See instructions.) Part I (c) (a) No. (d) FMV (or estimate) from **Date received** Description of noncash property given (See instructions.) Part I (c) FMV (or estimate) (a) No. from (d) (b) **Date received** Description of noncash property given (See instructions.) Part I

Schedule B (Form 990, 990-EZ or 990-PF) (2021) Page of Name of organization **Employer identification number REED INSTITUTE** 93-0386908 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or Part III (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc.,

	contributions of \$1,000 or less for	the year. (Enter this	information once.	See instructions.) ▶ \$	
(a) No. from Part I	Use duplicate copies of Part III if additional space is needed.  (b) Purpose of gift  (c) Use of gift		(d) Description of how gift is held		
		(e) Trans	sfer of gift		
	Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee				
		*	0		
		***************************************	Os"		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
		<u> </u>			
8 = 1 = 1 = -	1	75	450	14 225 4	
	(e) Transfer of gift  Transferee's name, address, and ZIP + 4  Relationship of transferor to transferee				
	Transferee's flame, address,	and ZIP + 4	Helatio	enship of transferor to transferee	
16		- Qj			
(a) No. from	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
Part I	(2): 2::pood or give	(0) 000	or girt	(a) Description of now girt is neigh	
		<del> </del>			
			6.16.7		
	(e) Transfer of gift				
-	Transferee's name, address,	and ZIP + 4	Relatio	nship of transferor to transferee	
ļ			<del> </del>		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
	(i				
		(e) Trans	fer of gift		
903	Transferee's name, address, and ZIP + 4 Relationship of transferor to trans			nship of transferor to transferee	
		ė,			
<b> </b>					