Faculty Bylaws

Approved December 6, 2019

Article I

Meetings

Section 1

Regular meetings of the Faculty shall be held monthly during the academic year. At any meeting of the Faculty, each faculty member shall have one vote.

Section 2

The order of business for a regular meeting shall normally be:

- approval of minutes of previous meeting(s)
- announcements by the President
- special order of business
- reports of committees and Divisions
- unfinished business
- new business

Section 3

The meetings shall be conducted according to the usual rules of parliamentary procedure.

Section 4

The President may invite any member of the college staff to attend any meeting of the Faculty when such attendance will contribute useful information or assist the staff member in the performance of their duties.

Section 5

When business is brought to a meeting of the Faculty by a Faculty committee with student members, those student members may be requested by the chair of the committee to attend and participate in a full discussion of that business.

Section 6

The President shall release to the Reed Community a tentative Agenda of a regular Faculty meeting three or four days before the meeting. In the case of any other meeting, the President shall release the Agenda at least 48 hours before the meeting, excluding weekends, breaks and holidays.
Section 7

A sign-up sheet for non-participating student observers shall be provided outside the President's Office at the time of the release of the Agenda for all meetings other than Grade Reviews. A total of eleven seats shall be allocated for student observers at each meeting. One of these seats shall be reserved for a Quest reporter. The remaining ten seats shall be open to the first ten students signing up for the meeting. The Faculty reserves the right to move into closed session at any time by means of a vote of a majority of those members present.

Section 8

Any motion before a Faculty meeting must be voted on by secret ballot if any member of the Academic Faculty so requests. Any motion before a Faculty meeting shall be voted on by secret mail ballot if a motion for such a ballot is approved by a majority vote at that meeting.

Article II

Faculty Government

Section 1

The Academic Faculty shall be grouped into the following Divisions:

- The Arts
- History and Social Sciences
- Literature and Language
- Mathematical and Natural Sciences
- Philosophy, Religion, Psychology, and Linguistics

The administration of major subjects and responsibility for the work of major students shall be assumed by the Division. Each Division shall elect a chair and secretary annually. Copies of the divisional minutes shall be sent to the President and to the Registrar, and be available to all members of the Faculty.

Section 2

There shall be a Museum Art School Committee that shall act in the place of a Division for students taking the combined Reed College–Pacific Northwest College of Art program.

Section 3

There shall be a Committee on Graduate Studies that shall exercise general supervision over the Master of Arts in Liberal Studies program.
Section 4

Each Division shall be divided into such Departments as are determined by the Academic Faculty. Each Department shall select, by simple majority vote of the Faculty members of the Department, a Department Chair to administer departmental matters not specifically reserved to some other body.

Article III

Administrative Faculty

Section 1

The Vice President and Dean of Admission and Financial Aid is responsible for the recruitment and selection of new students.

Section 2

The Registrar shall be responsible for the academic schedule and the examination schedule; the matriculation of students; the recording, certification, and maintenance of all student records; and the compilation of statistical data from these records.

Section 3

The Librarian is responsible to the Faculty for those areas of library policy and administration that affect the educational objectives of the College.

Article IV

Committees

Section 1

The Committee on Advancement and Tenure

A. The Committee on Advancement and Tenure (CAT) shall consist of seven members of the Academic Faculty selected by the procedure below, the Dean of the Faculty, ex officio, and the President as presiding officer. Faculty will normally serve for two years. Terms will be staggered such that, if at all possible, three or four new members are elected each year. No more than one faculty member from any one department and no more than two from any division shall serve on the committee at any one time except as specified in item 4 below.

1. All members of the Academic Faculty are eligible to vote for the Committee on Advancement and Tenure.
2. Eligibility for election to the Committee on Advancement and Tenure shall be restricted to those members of the Academic Faculty on continuing appointments of .5 FTE or higher. Faculty who are on a full-time leave for a semester or longer in the next academic year or who are on either full- or part-time appointments as
members of the administrative faculty in the next academic year are ineligible for election. Faculty members should regard it as part of their normal responsibilities to make themselves available for service on CAT.

3. Any member of the Faculty who has served four consecutive years on the Committee, or a combination of two consecutive years each on CAT and CAPP shall be ineligible for membership in the next year in which they are on a teaching appointment of .5 FTE or higher.

4. Each year all members of the Academic Faculty shall be sent a first ballot listing all faculty members who are eligible for the Committee in the following year and who have not withdrawn their names by notifying the Dean of the Faculty's Office in advance of a ballot distribution date announced by the Appeals and Review Committee. Names on the ballot shall be organized by Division, with the ordering of divisions chosen at random prior to each election and the names randomly ordered within division. Faculty from any department that retains one sitting member or any Division that retains two sitting members, are not eligible for election.

5. The number of names on the second ballot will be equal to twice the number of vacancies to be filled or as many names as are necessary to permit departmental and divisional distribution as limited by paragraph (4) above and to assure that no candidate on the second ballot is automatically elected. These names will be the top vote-getters on the initial ballot, with additional names in case of a tie for the final position. Names on the ballot will be randomly ordered. Each faculty member may vote for not more than the number of candidates for which vacancies exist.

6. The faculty members receiving the highest number of votes on the second ballot will be elected to CAT, except that, if the pool allows, no more than two members of the CAT shall be from the same division and no more than one member shall be from an individual department. Thus, once one member of a department or two members of a division are seated, others from that department or division will be dropped from the pool, being reinstated only if no one else remains. Ties for the final seat shall be broken by a random draw supervised by the Appeals and Review Committee.

7. Special Elections Procedures: In cases of unexpected or announced resignations, or to assure adherence to the requirement for staggered terms specified in IV.1.A of these Bylaws, Appeals and Review may schedule replacement elections, and may designate some positions as less than a full term during any election.
   a. Replacement elections are elections that are held at times other than the regular Spring election.
   b. Appeals and Review may designate one or two more positions to be less than a full term during any election. The ballot should clearly indicate how many positions, if any, will be filled with less than a full term.
   c. Appeals and Review may choose to consult with the President, the Dean of the Faculty, and the committee to determine the appropriate timing for special elections.

B. The new Committee shall take office on the Monday of the week that is three weeks prior to the first day of class. During the summer the President or the Dean of the Faculty may invite new members-designate to meet with the Committee.

C. Meetings of the Committee on Advancement and Tenure may be called by the President or, at their designation, by either the Dean of the Faculty or the Secretary of the Committee or by any three members of the Committee at any time, provided that
written notice of the meeting be sent to all members of the Committee at least forty-eight hours before the time of the meeting.

D. Five members of the Committee on Advancement and Tenure shall constitute a quorum. When there is no quorum at a meeting duly called, the President may take whatever action seems to be immediately necessary and report such action to the Committee at its next meeting.

E. The Committee on Advancement and Tenure shall make routine reports to the Faculty and shall, at a regular spring meeting, review with the Faculty the criteria and procedures it uses in deliberating evaluation, promotion and tenure.

**Section 2**

**The Appeals and Review Committee**

A. The four faculty members of the Appeals and Review Committee shall be chosen by the following procedure:

1. All members of the Academic Faculty are eligible to vote for the Appeals and Review Committee.
2. Eligibility for election to the Appeals and Review Committee shall be restricted to those members of the Academic Faculty on continuing appointments of .5 FTE or higher. Faculty who are on a full-time leave for a semester or longer in the next academic year, or who are on either full- or part-time appointments as members of the administrative faculty in the next academic year, or who will be serving on CAT or CAPP in the next academic year, are ineligible for election. Faculty members should regard it as part of their normal responsibilities to make themselves available for service on the Appeals and Review Committee.
3. Each year all members of the Academic Faculty shall be sent a first ballot listing all members of the Faculty eligible for the Committee in the following year. Names on the ballot shall be randomly selected.
4. The second ballot, also to be sent to all members of the Academic Faculty, shall list the eight individuals receiving the highest number of votes on the first ballot with additional names in case of a tie for the final position. Each faculty member may vote for not more than four candidates.
5. The four individuals receiving the highest number of votes on the second ballot shall be elected to the Committee. Ties for the final seat shall be broken by a random draw, supervised by the Appeals and Review Committee.
6. In case resignations occur between the time of election and the completion of a full year’s service, replacements shall be elected by the same procedures set forth above.
7. Generally, faculty members shall recuse themselves in the event of any circumstance that might reasonably be perceived to impair their impartiality regarding a specific case. In the event a faculty member is recused or is otherwise unable to serve, the faculty member will be replaced for that case by the person who received the next highest number of votes on the Appeals and Review ballot and who would not need to be recused.

B. The new faculty members of the Appeals and Review Committee shall take office on the first day of the Fall semester.
C. Faculty elections shall be conducted by the faculty members of the Appeals and Review Committee who shall determine suitable dates for ballot distribution so that all Faculty elections shall be completed by the end of the academic year. The order of election shall be as follows: CAT, CAPP, A&R.

Section 3

The Committee on Academic Policy and Planning

A. The Committee on Academic Policy and Planning (CAPP) shall consist of seven Academic Faculty members selected by the procedures given below, plus the President and the Dean of the Faculty as ex officio members. Faculty will normally serve for two years, and terms will be staggered such that, if at all possible, three or four new members are elected each year. The Dean of the Faculty shall serve as presiding officer, and a Chair of the Committee shall be selected by the faculty members of the Committee from among its members to preside at meetings in the absence of the Dean of the Faculty. Each Division of the College shall be represented by at least one member on the Committee.

1. All members of the Academic Faculty are eligible to vote for the Committee on Academic Policy and Planning.
2. Eligibility for election to the Committee on Academic Policy and Planning shall be restricted to those members of the Academic Faculty on continuing appointments of .5 FTE or higher. Faculty who are on a full-time leave for a semester or longer in the next academic year, or who are on either full- or part-time appointments as members of the administrative faculty in the next academic year, or who will be serving on CAT in the next academic year are ineligible for election. Faculty members should regard it as part of their normal responsibilities to make themselves available for service on CAPP.
3. Any member of the Faculty who has served four consecutive years on the Committee, or a combination of two consecutive years each on CAT and CAPP, shall be ineligible for membership in the next year in which they are on a teaching appointment of .5 FTE or higher.
4. Each year all members of the Academic Faculty shall be sent a first ballot listing all faculty members who are eligible for the Committee in the following year and who have not withdrawn their names by notifying the Dean of the Faculty's Office in advance of a ballot distribution date announced by the Appeals and Review Committee. Names on the ballot shall be organized by Division, with the ordering of divisions chosen at random prior to each election and the names randomly ordered within division. Faculty from any Division that retains two sitting members on the Committee will not be eligible for nomination.
5. The second ballot, also sent to each member of the Academic Faculty, shall contain the names of nominees selected as follows: First, from the candidates from each Division, the two individuals receiving the highest number of votes, with additional names in case of a tie for the final position, and second, from the names remaining after Divisional nominees have been determined, the four individuals receiving the highest number of votes, with additional names in cases of a tie for the final position. Names on the ballot shall be organized by Division, with the ordering of divisions chosen at random prior to the election and the names
randomly ordered within division. Each faculty member may vote for not more than the number of nominees for which vacancies exist.

6. Those Elected to the Committee shall consist of the following: First, that nominee from each Division not represented by a continuing member receiving the highest number of votes and second, from the names remaining after Divisional members have been determined, the number of individuals receiving the highest number of votes required to make a total of seven. Ties for the final seat shall be broken by a random draw supervised by the Appeals and Review Committee.

7. Special Elections Procedures: In cases of unexpected or announced resignations, or to assure adherence to the requirement for staggered terms specified in IV.3.A of these Bylaws, Appeals and Review may schedule replacement elections, and may designate some positions as less than a full term during any election.
   a. Replacement elections are elections that are held at times other than the regular Spring election.
   b. Appeals and Review may designate one or two more positions to be less than a full term during any election. The ballot should clearly indicate how many positions, if any, will be filled with less than a full term.
   c. If necessary to ensure that the Committee membership will include at least one individual from each Division, the list of candidates will be restricted to members of the appropriate Divisions.
   d. Appeals and Review may choose to consult with the President, the Dean of the Faculty, and the committee to determine the appropriate timing for special elections.

B. The new Committee shall take office on the Monday of the week that is three weeks prior to the first day of class. During the summer the President or the Dean of the Faculty may invite new members-designate to meet with the Committee.

C. Regular meetings of the Committee on Academic Policy and Planning shall be scheduled at the beginning of each semester and the calendar of meetings published. The agenda of a regular meeting shall be published at least three working days in advance of the meeting.

1. Meetings of the Committee may be closed when dealing with matters involving individual faculty members and in instances when the Committee is fulfilling a confidential advisory role at the request of the President.
2. The allocation in general of Faculty positions, definition of new positions and appointments, approval of job descriptions, and all matters dealing with the functions of the Committee as defined in Article IX, Section 3 of the Constitution shall be considered at open meetings.

D. The Committee on Academic Policy and Planning shall meet with the Student Committee on Academic Policy and Planning at least once each semester, and at any other reasonable time when either committee requests a joint meeting. The Committee on Academic Policy and Planning shall routinely send to its student counterpart copies of all its minutes, memoranda, and working documents, except those pertaining to meetings defined as "closed" to the Faculty at large in paragraph C.1 above.

E. The Committee on Academic Policy and Planning shall receive and consider recommendations from the Student Committee on Academic Policy and Planning.
F. If after joint deliberation, the Faculty Committee on Academic Policy and Planning rejects a recommendation of its student counterpart, that recommendation shall lie on the table of the next regular meeting of the Faculty. If by the beginning of that meeting the student committee has formally appealed the rejection, this shall have the effect of taking the recommendation from the table and of giving members of the student committee the right to participate at that meeting in an informal discussion prior to Faculty debate on the question. If the Faculty Committee forwards to the Faculty a recommendation to which its student counterpart has objections, the student committee may forward its own report, and shall have the right to participate at that meeting in an informal discussion prior to Faculty debate on the question.

G. Special meetings of the Committee may be called by the President or by its Chair or by any four members at any time provided that written notice be sent to each member at least forty-eight hours before the time of the meeting.

H. Five faculty members of the Committee on Academic Policy and Planning shall constitute a quorum. When there is no quorum at a meeting duly called, the President may take whatever action seems to be immediately necessary and report such action to the Committee at its next meeting.

I. The Committee shall keep written records of its meetings. It shall report to the Faculty at each Regular meeting of the Faculty.

J. The faculty members of the Committee shall select from among its members a CAPP Budget Advisory Subcommittee (CBAS) to follow the construction of the College budget and to inform Committee members of the budget's progress and its bearing on the academic program.

K. The Committee may appoint ad hoc subcommittees that include members selected from the administrative staff, Faculty and student body at large.

L. On the nomination of the President and with the agreement of the Committee on Academic Policy and Planning, administrative officers of the College may be appointed as ex officio members of the Committee for one-year renewable terms.

Section 4

The President shall have power to appoint such standing committees or special committees as necessary or when requested by a vote of the Faculty. Among the standing committees shall be:

- Administration Committee
- Committee on Admission and Financial Aid
- Grievance Review Panel
- Library Board
- Off-Campus Study Programs Committee
- Committee on Diversity

A. The Administration Committee shall consist of the Registrar, the Vice President for Student Life, and one faculty member from each Division. The President shall appoint the Chair of the Committee from the latter group. The President may, when it is advisable, appoint additional members of the Faculty to the Committee. The Administration Committee shall have the responsibility of recommending to the Faculty scholastic disciplinary actions for underclass students. The Committee shall be
responsible for interpreting the Faculty Code, for taking such actions as are delegated to it by the Faculty, and for proposing such changes in policy as are within its field of competence. The Committee shall share with the Registrar the responsibility for issuing revised editions of the Faculty Code at regular intervals.

**B. The Committee on Admission and Financial Aid** shall consist of the Vice President and Dean of Admission and Financial Aid, *ex officio*, Director of Financial Aid, *ex officio*, the Vice President/Treasurer, *ex officio*, the Vice President for Student Life, *ex officio*, five Academic Faculty members, typically one representing each division, appointed by the President, and at least two students appointed by the President, with the advice of the President of the Student Body.

The committee shall review, consult, and approve on policy regarding admission and financial aid, actively support the work of the admission and financial aid team in related activities, and act as a liaison with the faculty, seeking faculty input in relevant committee matters and periodically providing information about the committee’s work to the faculty.

The President shall appoint one of the Academic Faculty members as Chair, who may not be a member of the Committee on Advancement and Tenure or the Committee on Academic Policy and Planning. The Vice President and Dean of Admission and Financial Aid, as well as the Chair, shall be empowered to call meetings and prepare agendas.

**C. The Library Board** shall consist of the librarian *ex officio*, as chair, four faculty members, with broad divisional representation, appointed by the President, plus three students appointed by the President of the Student Body. The Board shall pass on matters of general Library policy subject to the approval of the Faculty and shall apportion books and periodical funds. The Librarian shall present any proposed Library budget, exclusive of individual staff salaries, to the Library Board before submitting it to the President or to their designee.

**D. The Off-Campus Study Programs Committee** shall consist of the Registrar, *ex officio*, the Vice President and Dean of Admission and Financial Aid, *ex officio*, the Director of Financial Aid, *ex officio*, the Director of International Programs, *ex officio*, the Vice President for Student Life, *ex officio*, up to five Academic Faculty members appointed by the President, and two senior students appointed by the President with the advice of the President of the Student Body. The President shall appoint one of the Academic Faculty members as Chair. The Committee shall formulate policy regarding off-campus study programs (both foreign and domestic); shall review proposals for such programs from Departments or Divisions and shall report its findings and recommendations to the Committee on Academic Policy and Planning; and shall review and decide upon applications from students for participation in approved programs.

**E. The Grievance Review Panel** shall consist of six members of the Faculty, appointed by the President in consultation with the Committee on Advancement and Tenure and the Committee on Academic Policy and Planning. No member of the committee shall be a current member of the Committee on Advancement and Tenure or of the Appeals and Review Committee. The President shall appoint the Chair of the Grievance Review Panel.

**F. The Committee on Diversity** shall consist of five faculty members appointed by the President in consultation with the Committee on Academic Policy and Planning and drawn broadly from the College’s academic divisions; the Dean of Admission; and the
senior member of the student services staff responsible for multicultural affairs. The committee will be responsible for monitoring the various programs and policies adopted by the College in pursuing its commitment to diversity; for presenting recommendations to the Faculty and its elected committees, and to the various administrative units of the College, regarding policies and practices that the committee believes would contribute to the diversity of the College community through better recruitment and retention of faculty, staff and students from under-represented ethnic and racial minorities; and for fostering communication among the faculty, faculty committees, and the offices of admissions and student services regarding challenges of diversity that reach across standard administrative boundaries.

Section 5

A majority of each committee shall have power to act in all matters under its jurisdiction except those specifically reserved for action by the Faculty.

Section 6

In all cases where there are student members of a committee the student members shall have an equal vote with the faculty members of the committee.

Article V

The Faculty Handbook

The Faculty Handbook is a compilation of policies and practices pertaining to faculty members at Reed College. It was created by the Dean of the Faculty in 1990, and is updated each year by the office of the Dean of the Faculty. The Handbook is composed of authoritative documents or document excerpts, including selected sections of the Reed Faculty Constitution, By-Laws, and Rules of Procedure, individual items of Faculty legislation (including decisions made by vote or discussion in meetings of the full Faculty or elected Faculty committees), established policy statements from administrative offices, and the like.

The Faculty Handbook does not include many policies that govern faculty activities, including rules that pertain to students, staff, employees, alumni and other members of the Reed community. Faculty members should consult the original sources wherever serious questions arise. Faculty members may obtain copies of the Faculty Constitution from the Dean of the Faculty. Oregon legal statutes are available from the Reed College Office of Human Resources. Minutes of the Faculty and CAPP meetings are available from the Dean's Office or may be found in the Reed Archives.

Article VI

The Faculty Code

Section 1

In exercising its responsibility for the formulation and administration of educational policy, the Faculty may legislate on all matters which in its judgment affect education
policy, and which are not specifically reserved to some other body. Such matters include, but are not restricted to: requirements for admission; procedures for registration, withdrawal and transfer; curricula and degree requirements; grading and examination policy; student academic discipline; student living and conduct; and the setting of fees except for tuition and board and room charges.

The Faculty may, at its pleasure, delegate responsibility for the administration of any of these matters, in whole or in part, to a subordinate body.

Section 2

The accumulated body of legislation passed by the Faculty is the Faculty Code. It shall be the responsibility of the Registrar, with the advice of the Administration Committee, to maintain an up-to-date version of the Faculty Code and to distribute at the beginning of each academic year a current version of the Faculty Code to all members of the Faculty and to such staff members as need it in their operations.

Section 3

Proposed changes in the Faculty Code must be presented to the Faculty, in writing, at least one week prior to the time they are introduced at a Faculty meeting. Such changes may be adopted by a simple majority vote.

Article VII

Community Government

Section 1

The Faculty subscribes to the Constitution of the Reed Community as an instrument enabling the academic and administrative Faculty, Student Body, and Staff to share responsibility for the government of community affairs.

Section 2

The legislative process for community government shall be as described in the Reed College Community Constitution.

1. The Community Affairs Committee shall consist of three members of the Faculty, with membership and chair appointed by the President with the advice of the Committee on Academic Policy and Planning, and with the Vice President for Student Life as an ex officio, non-voting member.

2. The Community Affairs Committee shall represent the views of the faculty to the student body Senate and to the staff of the college. It shall:
   a. be informed by the Legislation Committee of any new policy ideas brought to that body, and, in accordance with the procedures outlined in Article III of the Community Constitution, work with the Legislation Committee in the creation, revision, or abolishment of community legislation.
b. serve the Vice President for Student Life as a forum for testing and seeking advice about faculty opinion on issues and policies regarding the conduct of that office, and on general matters of student welfare.
c. be available to the student body Senate for consultation at their discretion to discuss issues of mutual concern. Such meetings however should occur at least once per semester.

3. The Legislation Committee shall consist of two members of the faculty, exactly one of whom is a member of CAC, two members of the student body, and two members of the staff. Either the Vice President for Student Services or the Dean of Institutional Diversity shall serve as the committee’s ex officio chair.

4. The Legislation Committee shall receive all proposals for the creation, revision, or abolishment of community-wide legislation in accordance with the procedures outlined in Article III of the Community Constitution.

5. All legislation approved under the provisions of the Community Constitution shall take the form of a recommendation to the President.

6. Should the President disagree with such a recommendation, the Faculty may choose to have the question referred to the Appeals and Review Committee.

Section 3

The judicial process for community government shall be as described in the Reed College Community Constitution. During any period when the Statement of the Honor Principle and Community Conduct, and the Judicial Code therein described, have not been ratified by the constitutionally specified procedures, the statement of the Honor Principle and the judicial process for community government shall be as described in the 1986-87 Community Constitution and Bylaws, except that wherever the terms "Student Representative," "Senate," and "Chair of the Senate" appear, the terms "Student Senator," "Community Affairs Committee of the Faculty," and "Chair of the Community Affairs Committee of the Faculty" shall be substituted. The Judicial Board shall conduct its business according to the procedures established in the Judicial Board Code as of 1986-87.

Article VIII

Amendments

Section 1

Amendments or additions to the Bylaws may be made according to the following procedure.

Any member of the Academic Faculty may supply each member with the written text of a proposed amendment. It may then be voted upon at a regular meeting or a special meeting (provided that two weeks shall have elapsed since the publication of the text), when it shall be adopted or rejected by a majority vote of the Academic Faculty members present.
Article IX

Ratification

Section 1

These Bylaws shall take effect upon approval by two-thirds of the Academic Faculty.